

ERASMUS + PROGRAMME AND THE EUROPEAN SOLIDARITY CORPS
NATIONAL AGENCY YEARLY REPORT
PERIOD: 1 JANUARY 2021 - 31 DECEMBER 2021
Version : 1

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Declaration of the NA legal representative: <i>"I hereby declare that the information contained in the present report and its annexes is accurate and true."</i>	
NA	Legal Representative
Erasmus+ Juventude/Desporto e Corpo Europeu de Solidariedade	Mendes Alves Luis Andre

Visa History Current Version					
Visa Date	Status	Description	Visa By	On Behalf of	
16/02/2022	Submitted	Submitted by NA	ALVES Luis		

rganisations dealing with participants with fewer opportunities,

develop actions in the Steering group – Overseas & Outermost
which does not allow a rigorous measurement of the involvement of

(described in the approved work programme (see section II.1))

secondary organisations or informal groups of young people). A very

I. PROGRAMME IMPLEMENTATION

1.1. HORIZONTAL PRIORITIES AND ACTIONS

1.1.1. Inclusion and diversity

In this section, the National Agency is asked to provide a description of the ways in which it has so far implemented its strategy to make the programme(s) more inclusive and diverse, as described in its approved work programme for the year 2021 (see section 1.3). In light of the indicators and targets set for 2021 (see section below), the description should in particular focus on how the relevant target groups and territories were reached (e.g. or balanced geographic spread of institutions and organisations). Any issues in implementing the measures planned for inclusion and diversity should also be highlighted. See also the specific section related to outermost regions below (relevant for Spain, France and Portugal only).

The National Agency actively participated in long-term partnerships in the area of inclusion with other national agencies and with Salto Inclusion. In this way, it was possible to harmonize procedures at European level, apply good practices, train potential beneficiaries and introduce important mechanisms within the scope of this priority. To balance the implementation in geographic terms and bring newcomers to the different actions of the programmes, the NA continued with its policy, together with the Committee of selection, of valuing projects in inland regions, carried out several information and training actions for new organizations in the countryside, using the NA trainers' pool in these actions. The NA has appointed a contact person for inclusion, with the aim of providing information and advice, and support on the design of the projects, accessible to potential candidates with projects under this priority. In this way, it was also possible to attract newcomers to the programme and approve more inclusive projects. Regarding the outermost regions (Madeira and Azores), the NA developed several dissemination and training actions in these regions, cooperated with the authorities of these regions in order to involve the regional youth services in supporting local candidates, also reinforcing representation in the Selection Process with officers from these regions, involving them in the consultation processes of the Selection Committees. The NA continued to territories and regions and also introduced this theme, in terms of reflection and exchange of good practices, in the partnership of southern countries, in the youth area, in which NA takes part. In terms of indicators, especially in relation to the European Solidarity Corps, the NA reached and exceeded the pre-defined objectives with the involvement of more young people with fewer opportunities. With regard to the involvement of young people with fewer opportunities in KA1, the objectives were not achieved, but here we consider that this result also has to do with the introduction of a new action, Youth Participation Activities, with young people with fewer opportunities, which distorts the numbers described. It should also be noted that the NA managed to continue to attract newcomers to the programme that had a representation, in the submitted projects, above 20%.

1.1.2. Communication and dissemination

This section should provide an overview of the main communication and information activities undertaken to promote the launch of the new programmes and the different actions in relation to the 2021 Call year, as well as to disseminate and exploit project and programme results from the previous Call years in general for Erasmus+ and, if applicable, the European Solidarity Corps. In particular, the report should explain ways in which the plan was fulfilled. When outlining the different types of activities, the following elements should be included: specific objective; target groups reached (e.g. potential applicants; newcomer organisations; EU citizens in general; etc.); a very brief description of how they were implemented, including the channels used (e.g. websites; social media;); as well as a very short qualitative and/or quantitative assessment (key results and outputs; e.g. numbers reached; etc.). See also the specific section related to outermost regions below (relevant for Spain, France and Portugal only).

Overview of the main activities implemented

TITLE/TYPE OF ACTIVITY*	SPECIFIC OBJECTIVE	TARGET GROUPS	DESCRIPTION	KEY RESULTS AND OUTPUTS
Launch of Erasmus+ & ESC	Formal launch of the new programmes in Portugal	Potential beneficiaries, youth, organizations	The PT NA promoted the formal launch of the new programmes under the Portuguese presidency (https://www.youtube.com/watch?v=8PR-83J0P4)	Presence of +500 persons, online transmission of the ceremony on facebook and youtube
European Youth Week	Promote European programmes, opportunities & information	Young people, organizations	The PT NA promoted the European Youth Week in 2021 all over the country young people, youth workers, organizations and public in general had the opportunity to better know and contact with the European programmes and opportunities (https://www.youtube.com/watch?v=Iz-EoSBjNUk)	161 events for more than 16k participants; Media: https://www.youtube.com/watch?v=Iz-EoSBjNUk
International Volunteer Day	Promote volunteering and European Solidarity Corps Showcase and disseminate good practice projects	Volunteers, organizations and public in general	The International Volunteer Day was celebrated on December 5th, gathered around 300 volunteers in Porto to showcase good practices projects, award the best projects under EC in Portugal and promote Role Models	300 participants, 6 best practices awarded and role models presented to the general audience Media: https://www.facebook.com/erasmusmaisjuventudeemacao/posts/4832566810137232 https://www.facebook.com/watch/?v=964719220919281 https://www.facebook.com/watch/live/?ref=watch_permalink&v=447397656773664
E+ & ESC Road Show	Promote E+ & ESC around the country	Young people, youth works and organizations	This road show was built to support organization at the local level in promoting the new programmes. All around the country in 40 different locations (Azores and Madeira islands included) the NA used non formal education, gamification processes to reach young people and promote the opportunities	40 locations around Portugal promoting the programmes for more than 250 participants/day MEDIA https://www.facebook.com/erasmusmaisjuventudeemacao/posts/4856198354440744 https://www.facebook.com/erasmusmaisjuventudeemacao/posts/4762511603809420 https://www.facebook.com/erasmusmaisjuventudeemacao/posts/474090563903350
Online seminars on E+ & ESC and OFA initiative	Promote the new programmes and provide online training opportunities	Beneficiaries, potential beneficiaries, youth workers	With the pandemic still present, online activities were delivered in order to promote the information on the programmes, but also training on specific topics as the Conference on the Future of Europe or the Youth Goals and the European Youth Strategy.	https://www.juventude.pt/pages/sofa Over 15 online events delivered for more than 1000 participants in total
Online helpdesk for potential beneficiaries	Create the possibility to answer questions on the new programmes "face to face" online	Potential applicants	The PT NA created a new approach on the potential applicants. In a specific day of the week, for a couple of hours, in the same Zoom address, members of the NA were available for personal guidance to everyone. In separate "rooms" participants were able to ask questions and get answers from the NA in order to be able to submit their projects	Almost 100 participants from organizations
E+ Good Practices Ceremonies	Promote and award good practice projects	Beneficiaries, young people, organizations, public in general	This activity is done in cooperation with Erasmus+ Education and training PTNA and seeks to award good practice projects from both agencies	Over 20 projects awarded and promoted. Strategy of dissemination online with the videos of the projects https://www.facebook.com/erasmusmaisjuventudeemacao/posts/4884640611596518
Publications, videos, social media	Promotion and empowerment of young people and organizations	Young people, organizations, public	The NA Publish several information's kits, posted, in regular basis, news and information on the programme in facebook, Instagram, Youtube... and produced several videos on the activities and projects.	We reached very large audiences through these channels. https://www.facebook.com/erasmusmaisjuventudeemacao/ https://www.youtube.com/user/erasmusmaisja/videos

(* Types of communication activities can be: events, integrated campaigns, social media, videos/photos, publications, etc.

Comments (as appropriate):

If relevant, the National Agency is asked to provide any additional comments on the implementation of its activity plan, in particular as regards any issues or deviations from the approved work programme for 2021 (e.g. activities cancelled, delayed or modified; etc.) as well as remedial actions considered and taken.

During 2021 Portugal had a severe influence of the pandemic in the daily activity of the country and, of course, of the NA. Several restrictions to promote physical events were put in place and strategies to remediate the consequences of that were delivered.

Overall, the PTNA delivered the plan and accomplished the planned communication and dissemination activities, both online, present and hybrid.

The European launch of the programmes in Portugal under the Portuguese Presidency - Viana do Castelo - was one of the highlights of the year, as well as the European Youth Week and the celebrations of the International Volunteer Day with the virtual presence of the Portuguese President.

1.1.3. Support and guidance

This section should describe how and to what extent the National Agency implemented its plan to provide support and guidance to beneficiaries throughout the project lifecycle, in line with the approved work programme for 2021 (see section 1.2). In particular, it should highlight how the different target groups for the Erasmus+ and, as appropriate, the European Solidarity Corps programme, were reached and supported (including small benefits short qualitative and/or quantitative assessment (key results and outputs; e.g. numbers reached; etc.) should be provided. If applicable, the National Agency should also provide a specific assessment of activities implemented within the framework of the DiscoverEU Learning Cycle for DiscoverEU participants (Erasmus+) and the Training and Evaluation Cycle (European Solidarity Corps). See also the specific section related to outermost regions below (relevant for Spain, France and Portugal only).

Overview of the main activities implemented

-

KEY RESULTS AND OUTPUTS
permitted to reduce the previous contacts of the beneficiaries and a smooth development of the projects.
the projects' implementation, between the beneficiaries and the NA.
of projects
ation of the results of the projects.
!1 these sessions permitted to beneficiaries to adapt their pract rules of the programmes
station of the projects
ny issues during the implementation.
station of projects
station of projects
n approved to new comers.

(section 5.2.3) and the minimum quality standards as defined in

KEY RESULTS AND OUTPUTS
in the RoadShow stayed for 1 week in each island in order to stogrammes in this specific areas
c.com/erasmusmaisjuventudecmacao/posts/4762511603809420
c.com/erasmusmaisjuventudecmacao/posts/4856198354440744
c.com/erasmusmaisjuventudecmacao/posts/4740905639303350
e.pfp/pages-sola
o the outermost regions were settled together with the regional as, focusing the action in the specific characteristics of this regi
ry/p85/e548315/telejornal-madeira/944066

COMMENTS (*)
describe, in particular, expected challenges and planned mitigating actions
ned target took into account the indicators achieved in the prevr time, 2014-2020. However, the lower budget compared to 2020 : introduction of Erasmus+ Accreditation, contributed to a some ic target set.
re was not reached, but the residual difference indicates that the s perfectly attainable.
ned goal was realistic considering KA1's mobility activities, h Youth Participation activities projects caused a reduction in the are, once it was not possible in a rigorous way to measure the p ith fewer opportunities on this action.
thers related to the first round are counted since the decisions d round are not yet complete.

TITLE/TYPE OF ACTIVITY	SPECIFIC OBJECTIVE	TARGET GROUPS	DESCRIPTION	
Kick-off/project management meetings	Covering all the good management of the projects: contractual issues, visibility, data protection, covid measures, relationship with the NA, National regulatory bodies, etc.	All the beneficiaries with approved projects - Erasmus+ and European Solidarity Corps.	During 2021 the NA organized this meeting through webinars for separately for each action of the programme, with several project officers covering all the steps of the projects' management. The session were organised in a way to allowed the interactivity with the projects' coordinators and the NA staff.	These activities with questions
Thematic meetings	The objective was to add value to the projects in themes like inclusion, sustainability, Non Formal Education, Youth Participation, among others.	all fields managed by the National Agency	The NA organized thematic web meetings in regular basis (two per month) on the different thematic and in informal and interactive way in order to support beneficiaries and potentiate the projects' results.	More quality of More proximity
Exploitation and dissemination of results	To give more visibility to the projects, To add value to the projects in terms of dissemination of the results	All the beneficiaries	The NA provided beneficiaries with a info kit with visibility and dissemination of results guidelines and recuses, including instruction beneficiaries on how to use the programme and NA channels to potentiate their projects.	More visibility Better dissemination
ESC training and evaluation cycle	Improve the quality of the volunteering activities; To assure a plane integration of volunteers; To exchange good practices; To assure the safety and well-being of volunteers.	Volunteers Organisations with Quality Label	organisation of pre-departure, on arrival, mid-term and national events with volunteers and meetings with ESC promoters	Specially in 2021 Access to the new
Help Desk and nomination of "project owner"	To help beneficiaries in all the stages of the projects	All the beneficiaries	Permanent support by phone, email, webinar, etc. organisation in monthly basis of open web sessions for questions and support nomination of a "project owner" from the NA staff responsible for follow all the live cycle of each project.	Good implementation of the
Lists of frequently asked questions.	To support beneficiaries in the life cycle of the projects	All the beneficiaries	FAQs updated regularly and published on our websites to support beneficiaries	Good implementation
on-site visits to beneficiaries	monitoring the implementation of individual projects	Some beneficiaries	Visits made by the project owners to support beneficiaries	Good implementation
meeting for rejected candidates	To help new comers entering on the programmes	rejected candidates	Web session focused on how to design a good project	more applications

DiscoverEU Learning Cycle for DiscoverEU participants (Erasmus+)* - assessment of implementation:

(*) The DiscoverEU Learning Cycle was optional in 2021

Note: National Agencies are invited to structure the overview per activity type; i.e. Pre-departure meeting/info-kit; Meet-ups; Meeting with stakeholders

The Portuguese NA worked on the DiscoverEU Learning Cycle and were able to select and invite a network of stakeholders for the first meeting that happened in November, in Braga. Over 60 participants representing different organizations around the country were informed and trained to be able to support the DiscoverEU initiative and be a contact point in their communities for foreign youngsters travelling around Europe, but also Portuguese youngsters willing to know more about discoverEU.

Training and evaluation cycle (European Solidarity Corps) - assessment of implementation:

The ESC Training Cycle activities were organised in full compliance with the provisions of the Guide for NAs.

The PT NA carried out, adopting a mixed system of face-to-face and online trainings, 18 ON Arrival sessions, 14 Mid Term, 1 Annual Event and 1 ESC Quality Label Event for organisations, covering all the needs of participants in 2021.

With the launch of a new cycle of programmes, the continuation of the pandemic and the need for more and closer training, capacity building and monitoring processes, a training strategy was designed with 3 central objectives:

- 1 – Respond to the training needs for young participants, national and international, within the scope of ESC with modernity, agility and efficiency;
- 2 – Respond to training needs, fostering a strategy of complementarity in action, training, knowledge and good practices that are useful and relevant to the various audiences;
- 3 – Allow access to produced knowledge, good practices and training processes to other organizations and young people, in addition to the participants in the programmes, namely in the area of volunteering in Portugal.

The training process had 3 fundamental characteristics:

- 1 – Holistic: that, fulfilling the formal requirements, it is designed and carried out to meet the needs of each public, in a process as broad and continuous as possible, and that does not end with the training moments, extending and enhancing its impact with the possibility of self-training, complementary moments of participation and spaces for knowledge and sharing of good practices;
- 2 – Hybrid: allowing participation in face-to-face training moments – synchronous and asynchronous – and moments that combine these two complementary formats;
- 3 – Modular: built on a modular basis that allows a coherent and shareable organization, while allowing an easy understanding and access to the contents, fulfilling the objectives at all times.

The training was based on the construction of a modular content organization matrix, transversal to the entire AN internal training process.

For training, the NA resorted to its pool of trainers who have the appropriate skills and preferentially use non-formal education methods and address the actions in their various pedagogical, cultural and social dimensions.

Considering the number of actions, the methods and format of the actions, NA evaluates the implementation of the Training and Evaluation Cycle as very positive

Comments (as appropriate):

If relevant, the National Agency is asked to provide any additional comments on the implementation of its activity plan, in particular as regards any issues or deviations from the approved work programme for 2021 (e.g. activities cancelled, delayed or modified; etc.) as well as remedial actions considered and taken. In particular, please report cases - if any - where there is a deviation from the guidelines as set in the Guide for National Agencies in the European Solidarity Corps guide.

N/A

***Activities targeting the Outermost regions (Specific section for National Agencies in Spain, France and Portugal)**

In this section, the National Agencies in Spain, France and Portugal are asked to provide details on specific activities organised in 2021 targeting outermost regions^{info}, including on communication, guidance and direct support. Please be aware that the European Commission may share the information provided with its Directorate-General for Regional Policy and in the context of its internal service group on Outermost Regions.

TITLE/TYPE OF ACTIVITY	SPECIFIC OBJECTIVE	TARGET GROUPS	DESCRIPTION	
E+ & ESC Road Show	Promote E+ & SC around the country	Young people, youth works and organizations	This road show was built to support organization at the local level in promoting the new programmes. All around the country in 40 different locations (Azores and Madeira islands included)	In Azores and Madeira further promote the project MEDIA https://www.facebook.com/... https://www.facebook.com/... https://www.facebook.com/...
Online seminars on E+ & ESC and SOFA initiative	Promote the new programmes and provide online training opportunities	Beneficiaries, potential beneficiaries, youth workers	With the pandemic still present, online activities were delivered in order to promote the information on the programmes, but also training on specific topics as the Conference on the Future of Europe or the Youth Goals and the European Youth Strategy.	https://www.juvenia.gov.pt/... A specific approach to government structures
European Youth Week in Madeira Island	To promote the programme on this region of the country	Young People	The NA was present in Madeira Island during the European Youth Week organising info section for organisations and young people together with the regional authorities	TV LOCAL: https://www.rtp.pt/pls/... (parte 2 - 11 minutes)

L2. TARGETS ACHIEVED FOR KEY PROGRAMME INDICATORS

This section should provide values on the targets achieved as at end 2021 against values planned as part of the approved work programme for 2021 (see section 1.5):

Erasmus+:

ID	INDICATOR	ANNUAL TARGETS PER SECTOR: HIGHER EDUCATION PLANNED	ANNUAL TARGETS PER SECTOR: HIGHER EDUCATION ACHIEVED	ANNUAL TARGETS PER SECTOR: SCHOOL EDUCATION PLANNED	ANNUAL TARGETS PER SECTOR: SCHOOL EDUCATION ACHIEVED	ANNUAL TARGETS PER SECTOR: ADULT EDUCATION PLANNED	ANNUAL TARGETS PER SECTOR: ADULT EDUCATION ACHIEVED	ANNUAL TARGETS PER SECTOR: VET PLANNED	ANNUAL TARGETS PER SECTOR: VET ACHIEVED	ANNUAL TARGETS PER SECTOR: Youth info PLANNED	ANNUAL TARGETS PER SECTOR: Youth info ACHIEVED	Please
E01	Number of participants in learning mobility activities under Key Action 1		N/A		N/A		N/A		N/A	4.800	3310	The establishment of the Erasmus+ Programme as well as the but unrealistic
E02	Number of organisations and institutions taking part in the Programme under Key Action 1 ^{info}		N/A		N/A		N/A		N/A	80	75	the objective goal set was
E03	Share (% of participants with fewer opportunities ^{info}) taking part in activities under Key Action 1 ^{info}		N/A		N/A		N/A		N/A	55%	51%	The establishment of the published share of participants with
E04	Number of organisations and institutions taking part in the programme under Key Action 2 (both coordinators and partners)		N/A		N/A		N/A		N/A	15	16	only the number on the score

(*) Comments should cover among others challenges faced by the National Agency and mitigating actions set up, as well as on trends for the indicators in cases where the selection rounds are not completed yet or the data not yet available.

European Solidarity Corps:

COMMENTS (*)

significantly lower than the granted amount in 2020. The number of participants involved, not allowing to reach the planned indicators with the natural budget increase in the coming years, it will be

assumption that organizations would have to be awarded with a Quality Label. With the revalidation of Erasmus+ accreditations till the end of the submission of Quality Label.

Due to the pandemic yet in 2021, most of the applicants are in a hurry and also delayed the submission of application for ESC Quality

ID	INDICATOR	ANNUAL TARGETS PER STRAND (AS APPLICABLE); VOLUNTEERING PLANNED	ANNUAL TARGETS PER STRAND (AS APPLICABLE); VOLUNTEERING ACHIEVED	ANNUAL TARGETS PER STRAND (AS APPLICABLE); SOLIDARITY PROJECTS PLANNED	ANNUAL TARGETS PER STRAND (AS APPLICABLE); SOLIDARITY PROJECTS ACHIEVED	CC
ESC01	Number of participants	460	231	150	259	The amount invested in Volunteering Projects was lower than planned. The NA will promote information sessions and possible to achieve the objective.
ESC02	Share (%) of participants with fewer opportunities	70%	81	N/A	N/A	N/A
ESC03	Number of organisations who have received the European Solidarity Corps Quality Label	150	56	N/A	N/A	The NA work program indicator was built on the assumption that all eligible organisations would participate in volunteer activities. However, due to the pandemic situation in 2021, many of the organizations postponed the start of their projects.
ESC04	Number of organisations who have received the European Solidarity Corps Label - Applicant	120	37	N/A	N/A	The above explains partially the result of this indicator. But concerning the applicants, with a strong inflow of new organisations, many of the projects approved in previous years have not yet started.

(*) Comments should cover among others challenges faced by the National Agency and mitigating actions set up, as well as on trends for the indicators in cases where the selection rounds are not completed yet or the data not yet available.

1.3. ASSESSMENT OF SELECTION ROUNDS FOR THE CALL YEAR 2021

1.3.1. Erasmus+ Education and Training

1.3.1.1 Erasmus+ Higher education

Key Action 1 - Mobility projects for higher education students and staff (KA131)

Note: National Agencies are invited to indicate the proportion of budget (%) allocated to activities with partner countries (international mobility).

N/A

Please make sure the data report from the Dashboard is uploaded in annex.

Key Action 2 - Cooperation partnerships in higher education

N/A

Please make sure the data report from the Dashboard is uploaded in annex.

1.3.1.2. Erasmus+ Vocational education and training

Key Action 1 - Mobility of learners and staff in vocational education and training

N/A

Please make sure the data report from the Dashboard is uploaded in annex.

Key Action 2 - Cooperation partnerships and small-scale partnerships in vocational education and training

N/A

Please make sure the data report from the Dashboard is uploaded in annex.

1.3.1.3. Erasmus+ School education

Key Action 1 - Mobility of pupils and staff in school education

N/A

Please make sure the data report from the Dashboard is uploaded in annex.

Key Action 2 - Cooperation partnerships and small-scale partnerships in school education

N/A

Please make sure the data report from the Dashboard is uploaded in annex.

1.3.1.4. Erasmus+ Adult education

Key Action 1 - Mobility of learners and staff in adult education

N/A

Please make sure the data report from the Dashboard is uploaded in annex.

Key Action 2 - Cooperation partnerships and small-scale partnerships in adult education

N/A

Please make sure the data report from the Dashboard is uploaded in annex.

1.3.2. Erasmus+ Youth

Key Action 1 - Mobility in the field of youth and youth participation activities

Note: National Agencies are invited to structure the overview per activity type under KA1, covering Youth Exchanges, Youth Workers Mobility and Youth Participation activities. National Agencies are also asked to indicate the proportion of budget (%) allocated to activities with partner countries (per activity type).

th decision makers come in third place, being addressed in 23,1%

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of the proposals submitted.

aries and participants. Overall, the description should remain

In KA1 the number of applications decreased from 623 in 2020 to 327 (including 13 Accredited projects for youth mobility) in 2021.
 The average score of projects approved under KA1 was 78,0 points, compared to 81,3 points, in 2020.
 Nevertheless, only 28% of applications were approved, due to the lack of funds available to support all the quality projects submitted to the PT02NA.
 However, we would like to stress that 289 (92%) submitted applications had the required quality to be approved out of the total of 314.
 In KA1 the number of projects approved were: 44 Youth Exchanges, 23 Youth Workers Mobilities and 10 Youth Participation activities.
 Analysing the objectives, priorities and topics addressed in the applications, we can notice that, in submitted applications - Youth Exchanges, Environment and climate change was the leading topic, addressed in 29,8% of the applications. Creativity, arts and culture and Green skills ranks second, representing 18,0% of the applications. European identity, citizenship and values come in third place, being addressed in 17,6% of the proposals submitted.
 Regarding Youth Workers Mobility, in first place Quality and innovation of youth work, addressed in 39,6% of the submitted projects. In second place, Inclusion of marginalised young people, representing 20,8% of the submitted applications. Key competences development come in third place, being addressed in 16,7%.
 In submitted applications - Youth Participation activities, Democracy and inclusive democratic participation was the leading topic, addressed in 76,9% of the applications. Creativity, Youth policy development skills ranks second, representing 30,8% of the applications. Digital content, technologies and practices; European identity, citizenship and values; Promotion of alternative forms of participation and Reaching the policy level/dialogue w of the proposals submitted.
 Regarding the amount allocated to projects involving partner countries, 31.7% of the approved budget was allocated to Youth Exchange and 32.3% to Youth Workers Mobilities.
 The distribution of projects and the geographic distribution of participants (interior of the country, coastal area/seaside and urban centres) is presented in the tables below:
 Approved Projects
 Region - %
 Urban Centers - 28
 Coastal area/ seaside - 36
 Interior - 36
 Participants
 Region - %
 Urban Centers - 33
 Coastal area/ seaside - 37
 Interior - 30
 It is worth men

Please make sure the data report from the Dashboard is uploaded in annex.

Key Action 2 - Cooperation partnerships and small-scale partnerships in youth

In KA2 the number of applications decreased from 138 in 2020 to 86 in 2021.
 The average score of projects approved in KA2 (only one round) was 75,6 points, comparing to 77,8 points in 2020. The average score of the submitted applications in KA2 was 67,9 points, comparing to 68,6 points in 2020.
 Regarding de round 1 of 2021, 37,5% of applications were approved, due to the lack of funds available to support all the quality projects submitted to the PT02NA. 33 submitted applications in round 1 had the required quality to be approved out of the total of 40.
 In KA2 (Round1/2021) the number of projects approved were: 6 Small-scale Partnerships and 9 Cooperation Partnerships.
 Analysing the objectives, priorities and topics addressed in the applications, we can notice that, in submitted applications KA2 - Small-scale Partnerships, Inclusion, promoting equality and non-discrimination was the leading topic, addressed in 34,5% of the applications. Inclusion of marginalised young people, Key competences development and Youth employability ranks second, representing 24,1% of the applications. Environment and climate change come in third place, being addressed in 13,8% of the proposals submitted.
 Regarding KA2-Cooperation Partnerships, in first place Inclusion, promoting equality and non-discrimination, addressed in 28,1% of the submitted projects. In second place, Environment and climate change, representing 19,3% of the submitted applications. Creating new, innovative or joint curricula or courses; European identity, citizenship and values and Inclusion of marginalised young people come in third place, being addressed in 15,8%.
 The geographic distribution of awarded projects (interior of the country, coastal area/seaside and urban centres) is presented in the table below,
 Approved Projects
 Region - %
 Urban Centers - 47
 Coastal area/seaside - 40
 Interior - 13
 We can notice an interesting diversity in the type of organizations that apply, such as Non-governmental organisation/association, Youth organisation and Small and medium sized enterprise.

Please make sure the data report from the Dashboard is uploaded in annex.

1.3.3. European Solidarity Corps

Volunteering

In Volunteering projects the number of applications decreased from 120 in 2020 to 42 in 2021.
 Regarding Volunteering projects, 35 applications were approved, representing a success rate of 83,3%.
 The geographic distribution of awarded projects (interior of the country, coastal area/seaside and urban centres) is presented in the table below,
 Approved Projects
 Region - %
 Urban Centers - 57
 Coastal area/seaside - 29
 Interior - 14

Please make sure the data report from the Dashboard is uploaded in annex.

Solidarity projects

In Solidarity projects the number of applications decreased from 80 in 2020 to 73 in 2021.
 The average score of projects approved in Solidarity projects was 69,9 points, comparing to 74,5 points in 2020. The average score of the submitted applications in Solidarity projects was 66,7 points, comparing to 71,3 points in 2020.
 Regarding Solidarity projects, 48 applications were approved, representing a success rate of 65,8%.
 Analysing the objectives, priorities and topics addressed in the applications and in the granted projects, we can notice that, in submitted applications, Inclusion of marginalised young people was the leading topic in Solidarity projects, addressed in 30,1% of the applications. Community development ranks second, representing 26,0% of the applications. Creativity, arts and culture come in third place in the applications, being addressed in 23,3%.
 The geographic distribution of awarded projects (interior of the country, coastal area/seaside and urban centres) is presented in the table below,
 Approved Projects
 Region - %
 Urban Centers - 60
 Coastal area/seaside - 19
 Interior - 21
 We can notice an interesting diversity in the type of organizations that apply, such as Non-governmental organisation/association, Youth organisation and Group of young people in the youth field.

Please make sure the data report from the Dashboard is uploaded in annex.

1.4. ANALYSIS OF SECTORAL PROGRAMME IMPLEMENTATION TO DATE

In the sections below, the National Agency is asked to provide a **brief analysis of the state of play of programme implementation** to date, in particular on the basis of the analysis of project final reports and in relation to closing delegation agreements (highlighting achievements, difficulties encountered, areas for improvement and mitigating actions taken). In addition, it should also include a **general analysis of the feedback received from beneficiaries** (synoptic (bullet-point style).

1.4.1. Erasmus+ Education and training

1.4.1.1. Erasmus+ Higher education

Erasmus+ Higher education

N/A

1.4.1.2. Erasmus+ Vocational education and training

Erasmus+ Vocational education and training

N/A

1.4.1.3. Erasmus+ School education

Erasmus+ School education

N/A

anizational partnerships that give it credibility and notability.

or issues related to the negative interest avoidance strategy,

ie budget commitment rate will be of 103%.
ent rate will be 103%

ope due to the pandemic.

jects (e.g. changes in the number of participants, real costs
ipants, real costs etc..) and 1 cancelled Volunteering project.

COMMENTS

e approved 2021 WP the FFA allocated 50% to accredited o
re reason why we proposed to do it was the fact that the Nationa
s the field of youth, a set of very experienced organizations that
ions to choose this financing option.
e assumed the deviation between the approved and the perfo
n are the analysis made of the number of submitted applications
red and executed and the expectations of applicants. We real
s there are many organisations with experience, in conditions a
the fact is that the number of applications was lower than expe
to the significant number of applications in the other projects.

1.4.1.4. Erasmus+ Adult education

Erasmus+ Adult education

N/A

1.4.2. Erasmus+ Youth

Erasmus+ Youth

The implementation of the programme has proceeded without unexpected problems, but still under the constraints caused by the pandemic, with the following consequences:

- postponed projects;
- support and empowerment activities (TCA, NET, TEC, Communication) conditioned by the impossibility of implementing face-to-face activities;
- cancellation of some projects.

Even so, the management of the programme has proceeded normally with the fulfilment of the delegation agreements and with all the reports reaching the minimum quality threshold for acceptance without grant reduction. The programme is perfectly consolidated in Portugal, has a stable, informed and interested public as target audience, with a special emphasis on youth organizations, and has a series of national and international strategic org

Achievements of 2021:

- launch of the programme at European level and Incorporation into the programme of the Presidency of the European Council of the EU, with gains in visibility for the programme in Portugal;
- presence of National Agency on several long term partnerships levelling the knowledge and needs analyses of the programme;
- total support of the Portuguese National authorities, given a clear legal framework and mandate to the NA;
- stabilization and motivation of the work team and rapid adaptation to the implementation requirements of the new programme;
- smooth transition to the new rules, actions and procedures of the new programme;
- more than enough quality applications (>90%) to absorb programme funds;
- young people's interest in the programmes' actions;
- significant incorporation of the priorities established by the new programmes and visible on the applications;

The feedback from beneficiaries has been very positive in several aspects:

- understanding and adapting the priorities, new actions, IT tools and new accreditation schemes;
- adherence to the National Agency's information and training actions;
- presentation of a large number of proposals for the various actions of the programme;
- boost of the visibility of the programme with several appearances on National news;

In general terms, the feedback from organizations and participants, received in the actions organized by the NA and received in the projects execution's reports, has been very positive and the potential and benefits of the programme for young people and organizations have been highlighted by them.

1.4.3. European Solidarity Corps

European Solidarity Corps

It was a very important year for the implementation of the ESC in Portugal with the following actions highlighted:

- Holding of a major event to launch the programme with the presence of European Commissioners, members of the Government and senior officials, which gave the programme much visibility and led to many reports on projects in the national media;
- Holding of a major event dedicated to the International Volunteer Day, which brought together almost all the hosted volunteers and recent ex-volunteers together with Portuguese social and political personalities. It was an opportunity to exchange good practices, award prizes to best practices, but also to train and disseminate results, with a significant impact on the media;

Although the pandemic still conditioned some actions, it was possible to return to large face-to-face events, ensuring all safety conditions for participants – in all actions, detailed Covid-19 prevention plans were put in place, with tests and permanent monitoring of the participants.

With regard to the development of programme actions:

- there was a smooth transition to the new rules associated with Quality Label;
- the NA managed to implement the funds with efficiency, transparency and fairness to the applicant organizations;
- the NA managed to boost the execution of Solidarity Projects, increasing the number of applications submitted and supporting more projects than in previous years;
- fulfilment of the delegation agreements;
- the percentage of final reports reaching the minimum quality threshold for acceptance without grant reduction, was actually 100%;
- The number of registrations of Portuguese young people on the ESC Portal continues to be one of the biggest in Europe – 13.356;
- Candidates were able to incorporate the programme priorities in their Projects.

The feedback from organizations and participants was very positive. In the actions of the Training and Evaluation Cycle and in the face-to-face activities already described, as well as in the monitoring and checks activities, it was possible to verify:

- that there is in fact an increase in the Quality of the Projects;
- that the conditions of volunteers in the Projects are adequate;
- that the solidarity and learning components in the Projects have a harmonious and complementary presence;
- that the process of simplifying the financing schemes pleases the organizations and allows them to carry out the Projects in a more flexible, efficient and quality way.

II. PROGRAMME MANAGEMENT

II.1. BUDGET MANAGEMENT

II.1.1. Fund management

The European Commission will use its monitoring tools to assess the National Agency's performance on key budget implementation indicators for both Erasmus+ and the European Solidarity Corps, i.e. mainly commitment rate in relation to the latest Call year and the realisation rate for final financial reports. With reference to the National Agency's financial reports, please comment on the budget commitment level for the Call year 2021 and on the budget realisation level for 2017 and 2018. The National Agency is invited to describe any issues it faced in terms of effective fund management and the measures undertaken to address those issues (e.g. transfers; etc.). In addition, if applicable, please provide also information on the use of national funds etc.

a) Commitment level for Call year 2021 per field

Erasmus+ - the budget commitment rate for 2021 is 45.20%. The reason for this level of commitment is due to the fact that 2-round projects are not considered, since the KA1 projects only had grant agreements signed at the beginning of 2022 and KA2's selection committee was not carried out until 2022, which is in conformity with the calendar of funds. When all grant agreements are awarded and signed in the beginning of the year of 2022 if European Solidarity Corps - the budget commitment rate for 2021 is 50%. This also is not a final rate once there are pending agreements to be signed. The reason for this level of commitment is due to the fact that 2-round projects are not considered since they were only had grant agreements signed in the beginning of the year 2022. When all grant agreements will be awarded and signed in the beginning of the year of 2022 the budget commitment in 2021, as has been the case in previous years, the PT NA requested Commission transfer of funds that consists on the following transfers:

- In the Erasmus + Programme, funds allocated to TCA and DiscoveryEU that are not expected to be executed, will be transferred to the mobility activities of Action Key 1 (Youth Exchanges and Mobility of Youth Workers);
- In the European Solidarity Corps, funds allocated to Network Activities and Training and Evaluation Cycle, which are not expected to be carried out, will be transferred to volunteering activities.

The year 2021 has been an atypical year in several respects and we have to adjust our strategies and plans accordingly in order to assure a full execution of the programmes Erasmus + and European Solidarity Corps. With regard to network activities, especially with regard to the Training and Cooperation Plan within Erasmus+, despite we foreseen a high execution rate, it was in any way affected by activities that were cancelled throughout Eur Moreover, considering the success rate with regard to KA1 in the youth field in Portugal, in historical average terms, has been below 25% and that the KA1 budget had a significant decrease in 2021, the amendment to our Contribution Agreement aims to maximize the execution of programmes, responding positively to the needs and expectations of our stakeholders.

b) Realisation level for 2017 and 2018 per field

Erasmus+ - the budget realisation rate for 2017 is 93.22% being over 90%. The budget realisation rate for 2018 is 92.84% being over 90%. However, the DA 2018 is not yet closed, it will be completed by 30/06/2022 according to the calendar of funds, so the realisation rate may be higher. Although our expectations were to attain a 100% realisation rate and despite all of our efforts this rate is the result of frequent and common changes to the projects (e.g. changes in the number of participants) and 1 cancelled KA1 project. The committed budget in KA218 was not fully realised because we efficiently managed the respective budget which resulted in lower costs of the planned activities.

European Solidarity Corps - The budget realisation rate for 2018 is 85.04% slightly below 90%. However, the DA 2018 is not yet closed, it will be completed by 30/06/2022 according to the calendar of funds, so the realisation rate may be higher. Although our expectations were to attain a 100% realisation rate and despite all of our efforts this rate is the result of frequent and common changes to the projects (e.g. changes in the number of participants) and 1 cancelled KA1 project. The committed budget in ESC61 – Network activities was not fully realised because we efficiently managed the respective budget which resulted in lower costs of the planned activities.

II.1.2. Allocation policy

In the tables below, the National Agency is asked to highlight any differences as regards the grant allocation policy (i.e. planned % vs. actual %) and explain the reasons for deviating from the allocation policy as included in the approved work programme for 2021 (see section III.2.2). Note: Comments should focus on divergences from the allocation policy included in the approved work programme for 2021.

a) Erasmus+

Table 1 - Key Action 1

SECTOR	% OF FUNDS ALLOCATED TO ACCREDITED ORGANISATIONS PLANNED	% OF FUNDS ALLOCATED TO ACCREDITED ORGANISATIONS ACTUAL	% OF FUNDS ALLOCATED TO OTHER PROJECTS PLANNED	% OF FUNDS ALLOCATED TO OTHER PROJECTS ACTUAL	
School Education		n/a		n/a	n/a
VE1		n/a		n/a	n/a
Adult Education		n/a		n/a	n/a
Youth	50%	25%	50%	75%	According to the information provided by the NA, the Agency has, in order to meet the conditions of the budget award, used the budget available that although not with interest, in contrast

COMMENTS

e approved 2021 WP the PT NA distributed the funds for small
 ubs across the two selection rounds in the following way R1 5
 . The PT NA made some adjustments in our allocation policy.
 e deviation between the approved and the performed. The realised
 id R2 59%.

the number of submitted applications, number of applications
 k of funding and the number of granted projects regarding to the
 I, combined with the optimization of funds execution for the act
 ion meets the expectations and planning of organizations.

COMMENTS

e approved 2021 WP the PT NA distributed the funds for Coop
 hips across the two selection rounds in the following way R1 5
 s. The PT NA made some adjustments in our allocation policy.
 e deviation between the approved and the performed. The realised
 id R2 57%.

the number of submitted applications, number of applications
 : of funding and number of granted projects regarding to their b
 mitted with the optimization of funds execution for the action,
 meets the expectations and planning of organizations.

MENTS

the KA1 selection rounds, the option of the National Agency
 between the two. The PT NA made some adjustments in our allo
 l and the performed. The realised was R1 36% and R2 64%
 of applications rejected for lack of funding and number of gran
 the optimization of funds execution for the action. Another reas
 than usual

of stakeholders and a better response to the needs of applicants.

the KA1 selection rounds, the option of the National Agency
 between the two. The PT NA made some adjustments in our allo
 l and the performed. The realised was R1 36% and R2 64%
 of applications rejected for lack of funding and number of gran
 the optimization of funds execution for the action. Another reas
 than usual

of stakeholders and a better response to the needs of applicants.

COMMENTS

e approved 2021 WP the PT NA distributed the funds for Europe
 s – Volunteering and Solidarity Projects across the two selection
 wing way R1 50% and R2 50%. The PT NA made some adjustm
 ion policy. We assumed the deviation between the approved and
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/ Projects the realised was R1 49% and R2 51%.

olidarity projects, the difference between planned and realised is
 existent

nteresting the reasons are the number of submitted applications, n
 ations rejected for lack of funding and number of granted project
 budget awarded, combined with the optimization of funds execut
 his distribution meets the expectations of organizations and give
 to the needs of applicants.

e approved 2021 WP the PT NA distributed the funds for Europe
 s – Volunteering and Solidarity Projects across the two selection
 wing way R1 50% and R2 50%. The PT NA made some adjustm
 ion policy. We assumed the deviation between the approved and
 ring, the realised was R1 36% and R2 64%.

/ Projects the realised was R1 49% and R2 51%.

olidarity projects, the difference between planned and realised is
 existent

nteresting the reasons are the number of submitted applications, n
 ations rejected for lack of funding and number of granted project
 budget awarded, combined with the optimization of funds execut
 his distribution meets the expectations of organizations and give
 to the needs of applicants.

Table 2 - Key Action 2 - Small scale partnerships/Selection rounds(%)

SECTOR	ROUND 1 PLANNED	ROUND 1 ACTUAL	ROUND 2 PLANNED	ROUND 2 ACTUAL	
School Education		n/a			n/a
VEI		n/a			n/a
Adult Education		n/a			n/a
Youth	50%	41%	50%	59%	According to the scale partnerships 0% and R2 50% assumed the d was R1 41% at The reasons are rejected due lack budget awarded. This distrib

Table 3 - Key Action 2 - Cooperation partnerships/Selection rounds (%)

SECTOR	ROUND 1 PLANNED	ROUND 1 ACTUAL	ROUND 2(OPTIONAL) PLANNED	ROUND 2(OPTIONAL) ACTUAL	
Higher Education		n/a			
School Education		n/a			
VEI		n/a			
Adult Education		n/a			
Youth	50%	43%	50%	57%	According to th eration partners 0% and R2 50% assumed the d was R1 43% at The reasons are rejected for lack get awarded, co his distribution

b) Erasmus+ - Youth

Table 4 - Youth - Selection round/Key Action 1 - non-accredited projects

SELECTION ROUND	KEY ACTION (%) PLANNED	KEY ACTION (%) ACTUAL	COM
Round 1 <i>info</i>	50%	36%	According to the approved 2021 WP the P1 NA and regarding was carry out two rounds and made an equitable distribution t ection policy. We assumed the deviation between the approve The reasons are the number of submitted applications, number ted projects regarding to their budget awarded, combined with on that also influenced was the fact that the 1st round was late We ensure that this distribution better meets the expectations e
Round 2 (optional) <i>info</i>	N/A	64%	According to the approved 2021 WP the P1 NA and regarding was carry out two rounds and made an equitable distribution t ection policy. We assumed the deviation between the approve The reasons are the number of submitted applications, number ted projects regarding to their budget awarded, combined with on that also influenced was the fact that the 1st round was late We ensure that this distribution better meets the expectations e

e) Erasmus+ - Education and Training

Table 5 - Education and Training
Key Action 1/Selection Round
(% of total budget allocated for short-term projects in Table 1)

SECTOR	ROUND 1 PLANNED	ROUND 1 ACTUAL	ROUND 2(OPTIONAL) PLANNED	ROUND 2(OPTIONAL) ACTUAL	
School Education		n/a			n/a
VEI		n/a			n/a
Adult Education		n/a			n/a

d) European Solidarity Corps

Table 6 - European Solidarity Corps - Selection Round

SELECTION ROUND	VOLUNTEERING (%) PLANNED	VOLUNTEERING (%) ACTUAL	SOLIDARITY PROJECTS (%) PLANNED	SOLIDARITY PROJECTS (%) ACTUAL	
Round 1	50	36%	50	49%	According to th Solidarity Corp unds in the folk ts in our allocat he performed. In the Volunteer In the Solidarity In the case of se practically non- in the case Volu umber of applic arding to their t for the action. 1 better response
Round 2	50	64%	50	51%	According to th Solidarity Corp unds in the folk ts in our allocat he performed. In the Volunteer In the Solidarity In the case of se practically non- in the case Volu umber of applic arding to their t for the action. 1 better response

II.2. PROJECT LIFECYCLE MANAGEMENT

case describe in detail the measures used to assign applications

ies

FACTS ON THE STATE OF PLAY

the relevant information to all the stakeholders, even before the
res from the Commission also helped to mitigate this risk, like
the youth field under reserve clause launched previously to the

ation and training actions on the new actions of the program
lation and launch of the guides, counting on all the safe inform
reserve clause, in order to prepare the beneficiaries for the impl

of beneficiaries through the appointment of project owners who
d projects. The primary controls and monitoring visits that were
was detected also helped to mitigate this risk.

ged to reach a significant percentage of new users to the progr
n made by the National Agency also gave space for the approva
wcomers.

FACTS ON THE STATE OF PLAY

ly with the execution of new tasks, improve understanding of IT
among themselves. Expert colleagues in the different areas orga
nator also helped to mitigate this risk.

he emergence of many bugs especially with the IT tools. The
his area and with the help of the Commission's IT Helpdesk it

process of evaluating applications went smoothly. The intens
rts and the dedication of the staff meant that this risk was not ex

ty's quality system, as well as its extension to other areas of
itely mitigated this risk. The appointment of two people to spec
mitigate this risk.

namely with new coordination and designation of a person for
sk. Some automatisms were also introduced in the procedures o
alized tasks were concentrated to facilitate the work of people
ects.

The European Commission will use the project monitoring questionnaire to assess the National Agency's performance, i.e.

- proportion (%) of first pre-financing payments within 30 days of the grant agreement signature (measured on the basis of payments processed during the Call year);
- proportion (%) of final payments processed within 60 days (measured on the basis of payments processed during the calendar year);
- proportion (%) of final reports reaching the minimum quality threshold for acceptance without grant reduction (measured on the basis of reports processed during the calendar year);
- proportion (%) of timely received final beneficiary reports (measured on the basis of reports received during the calendar year).

In addition, the National Agency is invited to provide information on the main positive aspects/good practices, as well as areas for future improvements in the way the National Agency manages the project lifecycle. Any issues or derogations from the established rules and the description provided in the approved work programme (see section III.3.1) for 2021 should also be highlighted. Regarding the selection process for the 2021 Call year, please to experts, any problems encountered, and plans for future improvement.

We followed the same methods of previous years in terms of organization of the award decision process with no significant issues concerning effectiveness of the process. The NA put in place a management system that assures the compliance of all the deadlines of the life cycle of the projects are met and all the rules concerning to the relevant compulsory dates of the calendar of funds are respected. Payments have been made in due time, with few exceptions arising from failure of beneficiaries in sending needed documents that allow timely payment, such as proof of bank accounts or documents, required by national law, assuring that the beneficiary has no debt to the State. The percentage of final reports reaching the minimum quality threshold for acceptance without grant reduction, both Erasmus + and European Solidarity Corps, was actually 100% in 2020. The system involves coordinators responsible for controlling the different phases of the project life cycle, project owners responsible to accompany each project and control systems (both IT systems and internal audits) to assure the compliance of all the process. In case of approval of the application, the AN assigns a project owner who is responsible for ensuring that the coordinator has the necessary monitoring and support to develop its project in the best possible way. The project owner is in charge of controlling deadlines, accompany the execution and monitoring the submission of the final report in due time. The final report must be evaluated in 45 days, allowing the final payment to be made up to 60 days after its submission. The PT NA ensures that deadlines are supervised through internal control maps, reconciled with Epluslink. Under the Quality Management system, the deadlines set in the calendar of funds are also measured and monitored with quarterly meetings. Relevant efforts are also put in the dissemination phase, with management of the official platforms of dissemination and to the communication area of the NA with permanent actions to give visibility to the project results. The NA will continue the internal innovation and quality management system path started with Erasmus+ Youth in Action and extended to the European Solidarity Corps. The Quality Management System of The NA covers all the relevant aspects of the project lifecycle and have the necessary tools to be monitored and improved throughout the years.

III.3. CHECKS OF GRANT BENEFICIARIES

The National Agency is asked to provide information about the main findings of the checks of beneficiaries carried out during the year. Indications should also be given as regards any checks of beneficiaries that could not be realised as initially planned, including explanations. The National Agency should also report on any constraints and challenges to obtain a reasonable assurance on the eligibility of the activities carried out by the beneficiary

During the year 2021, the NA carried out the following primary checks for 2018, 2019 and 2020 Delegation Agreements. All primary checks procedures are updated in Epluslink.

Erasmus+ and ESC Programmes:
40 procedures
26 primary controls
3 monitoring visits to quality labels
1 monitoring visit to an Entity
10 joint monitoring visits with Education and Training NA

2018
13 Erasmus+ desk checks, 7 risk based
11 ESC desk checks, 5 risk based
3 monitoring visits to quality labels

2019
1 on the spot check during implementation, risk based

2020
1 on the spot check during implementation, risk based
1 monitoring visit to an Entity

2021
The selection was not done for the new programmes due to the unavailability of the PMM platform. Awaiting the resolution of technical issues to implement all due procedures. The situation was confirmed by COM in the ticket NAIT-84862

2021
the NA carried out a random selection in E-link of primary controls "desk check", "On the spot check after" and "System checks"
- for ES projects referring to projects financed in 2020 from actions KA105, KA205 and KA347
- for ESC projects referring to projects financed in 2020 from the ESC11, ESC21 and ESC31 actions

Erasmus+
- 1 on the spot check after the implementation
ESC
- 16 desk checks
ESC
- 26 desk checks
- 5 system checks

As previously mentioned in 2021, 10 joint monitoring visits were made with Education and Training NA (PT01). No double funding was detected by the monitored Entities.

In general, the implementation of primary checks confirmed the correct implementation of the projects, corresponding to the information available at the National Agency and permanently updated by the project officers and the monitoring team.

The desk checks helped the verification after analysing the final reports, consolidating the assessment processes.

The monitoring of the work in this complex year of 2021 was carried out by the project management teams, with an increase in the execution of mobility and with a lot of commitment from the Organizations and all partners involved, in accordance with the rules. These primary controls will be carried out as soon as the system allows them to be selected.

In 2021 none System Check was performed. In relation to E+ it was not applicable, since there was no "top receiver" above €100,000 on KA1. In ESC, they were selected, but they will only be carried out when the conditions for its realization are met, namely the entities have submitted final reports.

III.4. RISK MANAGEMENT

The National Agency is asked to provide a brief assessment of the way in which its risk management and prevention plan as outlined in its approved work programme for 2021 (see section III.3.4) has been effective. Information on any unexpected risks that occurred during the year (and how the National Agency managed them) should also be described.

a) Potential risks related to the realisation of the National Agency's operational objectives and targets

RISK DESCRIPTION, INCLUDING CAUSE	POTENTIAL CONSEQUENCES	MITIGATING ACTIONS	DEADLINE FOR IMPLEMENTATION	COMMENT
Do not have the regulations with in advance related to the predicted deadline for applications - Delays on the stakeholders concerned	No implementation in usefull time of the programme in 2021	Focus in training of applicants, information's actions and communication campaigns	1st three months of the year	The NA managed to deliver on time at final regulation approval. Some cases the call related with the accreditation in regulation.
Lack of information about the changes of Erasmus +, Bureaucracy, complexity of the Programme, consecutive changes, adaptations and adjustments	Errors submitting the applications and decreased number of applications. Loss of quality and consequent ineligibility of projects.	Information for the beneficiaries and potential beneficiaries - Training sessions	During the year	The National Agency organized inform es even before the approval of the regulation it already had and highlighting the ementation of the programmes in 2021.
Poor project execution / Differences between applications and implementation, Inexperience managing the applications and lack of knowledge of the rules given by the Programme Guide and in the Financial Agreement	Low or inadequate execution on a financial and/or qualitative level, may cause refunds at National/Europ can level	Project Implementation - Accomplishment of primary controls	during the year	The Agency reinforced the monitoring closely monitored each of the approve carried out in all cases where this risk
Big number of beneficiaries very experienced applying for the programme	Programme's access limited to usual users. Lack of capacity to promote the Programme to new beneficiaries.	Guarantee proportionality between budget distribution/beneficiary - Rapid payment of Final Reports - Training sessions for new users/new beneficiaries - Continuous actions of awareness and dissemination	during the year	The timely information sessions managing (about 20%). The budget division of small projects and projects from ne

b) Potential risks related to the management of the programmes

RISK DESCRIPTION, INCLUDING CAUSE	POTENTIAL CONSEQUENCES	MITIGATING ACTIONS	DEADLINE FOR IMPLEMENTATION	COMMENT
Internal Operational Risks, Some clerical errors may be performed in a wrong way by staff member	Non-compliance with the programme rules, the manual of procedures and the manual of quality management system	Enhance the role of Internal Auditor/ and improve the communication between staff, internal staff training	in an annual basis	Team meetings were reinforced to be the new rules and support colleagues a nized in-house training. The internal
Do not have all the necessary tools properly Developed Delays on the stakeholders concerned	Delays of the implementation Lack of condition to set projects with the necessary conditions	Cooperation with the competent services Designing ad-hoc plans to smoothly resolve the different issues	1st quarter of the year	This risk was in fact confirmed with 1 agency strengthened the helpdesk in t was possible to solve all problems.
Lack of objectivity and standard criteria, Bureaucratic Process instead of Quality Implementation	Based on the current framework, these high level standards of bureaucracy deviate staff focus on implementation quality and concentrate staff on administrative issues	Internal Evaluation of Applications Improve the tables for objective criteria	in an annual basis	This risk has not been confirmed. The ive training provided to external exper
Internal Operational Risks - Internal Awareness (staff self-protection)	Some errors may be performed in a wrong way or hidden to avoid personal responsibilities by staff member	External accreditation of PTNA accountings and external supervisory to IT systems	in an annual basis	The assessment of the National Agen the agency's operation, have signific talize in IT tools also have helped to
Quality Internal Standards - Process Bureaucracy instead of Implementation Quality	Based on the current framework, these high level standards of bureaucracy deviate staff focus on implementation quality and concentrate staff on administrative issues	Automatic standards for emails, alerts, notifications, to-do work lists, share of responsibilities, administrative focus on secretary affairs and project owners end-to-end focused on implementation	in an annual basis	Changes in the team's configuration, 1 administrative work, mitigated this in the National Agency and some speci who are dedicated to monitoring pro

sted by the beneficiaries and according to the applicable rules.

without changing the budget, and it does not allow us to change

ies.

vided with the frequency of training actions and

Other comments (additional risks, etc.):

II.5. ONLINE LANGUAGE SUPPORT (OLS)

The National Agency is invited to provide information on the implementation of the Online Language Support (OLS), including achievements, challenges and best practices, as appropriate.

We have followed our practices concerning awarding assessment and course licenses to the eligible participants and supporting organizations in the entire process of assigning licenses to users.

The main focus was put on the mandatory assessment OLS licenses, with which we deal since the very beginning of the projects, during the contractualization phase, including information on OLS on the first letter of granted projects and emphasizing the OLS support on the volunteering long-term term projects, during the issue of the first documents, including the info-pack we send to all the projects.

On the Kick-off meetings we include a module on OLS to Support beneficiaries, especially the new comers for proposing use of the OLS:

During the project's life cycle we have a helpdesk to support organizations managing with the OLS issues and providing all the technical support. The major issues are related with the changing of the funding support for linguistic preparation into Online Linguistic Support, where applicable (after the OLS assessment, if the volunteers' needs match with the existent level of Portuguese Online Courses). We respond positively to each case present

During the reports' analyses, we if the organizations and participants used the allocated licenses properly. In cases where this does not happen, comments are placed in the feedback given to organizations and sometimes this fact has an influence on the score given to the final report.

It should be noted that the structure of the PMM took some flexibility away from the management and allocation of OLS licenses. The lack of a specific field in the IT tool that allows the National Agency to change the number of licenses granted during the life cycle of the projects, unless the number of participants in the activities is changed, makes this management difficult, since it is not possible to change the number of participants the number of licenses in some cases of changing projects, for example, when there is substitution of participants.

II.6. STAFF MANAGEMENT

The National Agency is asked to highlight any important internal organisational changes that deviate from the information provided in its approved work programme for 2021 (see section III.4). In particular, details on staff turnover, staff shortages, number of vacancies, among others, should be provided.

We still have some staff vacancies concerning the management of programmes and two officers left the NA. During 2021 was not possible yet to make the necessary changes once there were not legal conditions to do it. However the management of the programme did not suffer with staff shortages.

At this moment, according to the present Governmental mandate, and taking in account the predicted responsibilities related with the new programmes and the needs of the NA, we have 10 vacant posts in process of hiring.

The affected areas by the vacant posts are, beyond the life cycle of projects, Communication and Accounting of the two programmes Erasmus+ and ESC. Even so we have been able to manage to perform the management of the programmes with quality, compensating the shortage of staff and its high workload with a greater involvement of external experts in the evaluation process and the pool of trainers in information dissemination activities.

The agency will make all the efforts to finalize contractualisation of the current vacant posts and we will fulfill the new posts during the year 2022.

II.7. DATA PROTECTION

This section aims at outlining if relevant measures have been taken and implemented by the National Agency to meet its obligations as data processor in line with Regulation (EU) 2018/1725, in compliance with articles II.7.4-6 of the Contribution Agreement and section 3.17 of the Guide for National Agencies, in particular on the following aspects:

Security and confidentiality of processing: the appropriate technical and organisational measures have been put in place by the National Agency in order to ensure that processing meets the requirements of Regulation (EU) 2018/1725 and the protection of the rights of the data subject, including specific authorisations to National Agency staff to process the personal data.

Yes

Please provide details on implementation and justifications in case of no or partial implementation:

Assistance to the controller: the appropriate technical and organisational measures have been taken, insofar as this is possible, for the fulfilment of DG EAC's obligation, as controller, to respond to requests for exercising the data subject's rights laid down in Chapter III IDPR.

Yes

If the answer is YES, please provide details:

The Portuguese National Agency provides the data protection officer with the necessary and possible tools so that he can fulfil, as far as possible, the functions inherent to this topic.

In fact, whenever an email or phone call is received in which the topic is data protection, it is immediately forwarded to this person in charge in order to clarify existing doubts. In this way, the data protection officer has knowledge of the main difficulties and obstacles that the beneficiaries face, which will allow him to improve his knowledge in this area and, in this way, better respond to what is asked. Likewise, the data protection officer is present in clarification sessions on this topic, contributing to the continuous improvement, not only of their training and knowledge in this area, but also for a better quality of the work developed.

Data retention: measures have been put in place for deletion or return of all the personal data to the controller after the end of the provision of services relating to processing, and for deletion of existing copies unless Union or Member State law requires storage of the personal data.

Yes

Please provide details on implementation and justifications in case of no or partial implementation:

Contribution to audits has been ensured, including inspections, conducted by DG EAC or another auditor mandated by DG EAC.

N/A

If the answer is YES, please provide details:

Supervision of beneficiaries has been performed in order to ensure that beneficiaries have implemented appropriate technical and organisational measures to comply with the requirements of IDPR.

Partially

Please provide details on implementation and justifications in case of no or partial implementation:

In the visits or training provided to beneficiaries, we always mention the importance of complying with the GDPR in the documentation used; however, there are Portuguese authorities that comply as a supervisory authority.

Despite this, before implement or support any project or activity, directly or promoted by the beneficiaries in the scope of Erasmus + and European Solidarity Corps Programmes, PT NA always certify that the documents produced, as for example surveys, videos, photos are in accordance with data protection rules, by checking those documents before they were use or published.

Data breaches: the National Agency has identified cases of data breaches and has communicated them to the data controller without undue delay after becoming aware of a personal data breach.

No

If the answer is yes, please provide details, including on how follow-up was organised:

II.8. COMPLIANCE - MINIMUM REQUIREMENTS

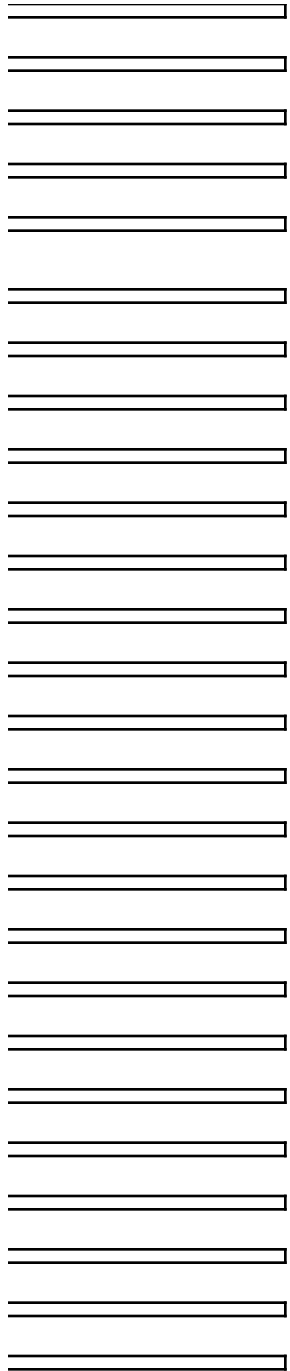
Please confirm that the National Agency was able to comply with the minimum requirements resulting from the Guide for National Agencies and National Agency work programme. Please ensure coherence between this section and all other relevant parts of the 2021 yearly report.

1- Has the National Agency followed the minimum requirements regarding checks and controls on the grant award procedure (ref. section 3.7 of the Guide for NAs)?

Yes

2- Has the National Agency followed the minimum requirements regarding checks on grant beneficiaries (ref. section 3.11 of the Guide for NAs)?

-



Yes

3- Has the National Agency followed the minimum requirements regarding controls on recoveries (ref. section 3.12 of the Guide for NAs)?

Yes

4- Has the National Agency followed the minimum requirements regarding follow-up of cases of irregularity and fraud (ref. section 3.14 of the Guide for NAs)?

Yes

5- Has the National Agency followed the minimum requirements regarding monitoring and support to beneficiaries (ref. section 3.13 of the Guide for NAs)?

Yes

6- Has the National Agency followed the minimum requirements regarding segregation of duties (ref. section 2.3.2 of the Guide for NAs)?

Yes

7- Treasury management (ref. sections 4.3.2 of the Guide for NAs):

7.1) Are all bank accounts [called the 'NA bank accounts' hereafter] on which EU indirect management action funds - for both the current and predecessor programme - which have been kept in the course of 2021 listed in this report?

Yes

7.2) Is the NA (or its hosting organisation) the formal bank account holder for all the listed NA bank accounts?

Yes

7.3) Are all Erasmus+/European Solidarity Corps funds placed on one single bank account that is not used for any other funds?

Yes

7.4) Are all payments to beneficiaries made from the single bank account used for Erasmus+/European Solidarity Corps programme funds and are all refunds made by grant beneficiaries paid into this single bank account or in one of the single bank accounts used for the previous programme actions funds?

Yes

7.5) Have all payments/recoveries to/from grant beneficiaries been made by bank transfer?

Yes

7.6) Has the National Agency placed temporarily unused funds on savings and/or term deposit accounts according to the most advantageous market conditions?

No

7.7) Were all savings (and (term) deposit accounts) used called in Euro?

Yes

7.8) Have all National Agency bank accounts yielded interest?

No

7.9) Are all interests generated on EU pre-financing declared as gross amounts (i.e. total amount of interest earned before deduction of any bank charges or taxes)?

No

7.10) In case bank charges and/or taxes have been levied on National Agency bank accounts, have these charges/taxes been paid from the National Agency operating budget?

Yes

7.11) Has the National Agency used a transit account?

No

7.12) Has the National Agency made quarterly reconciliations between the bank balances in bank statements and the National Agency accounting records? If not, please explain/justify

Yes

7.13) Has the National Agency made at least quarterly reconciliations between its accounting records and PMM (and EPlusLink for previous programmes)?

Yes

7.14) Are all bank transfers either to grant beneficiaries or to other National Agency accounts made by the National Agency from the National Agency bank accounts listed in this report?

Yes

8- Has the National Agency respected the deadlines with regard to the management of the project lifecycle, in particular relating to the grant award procedure, issuing of grant agreements, grant payments, checks on grant beneficiaries, recovery of EU funds (ref. sections 3.6. to 3.12. of the Guide for NAs).

Yes

9- Has the National Agency followed the Public procurement rules (ref. section 4.4 of the Guide for NAs)?

Yes

10- Has the National Agency acted with respect of the guidelines on financial management (ref. section 4.3 of the Guide for NAs)?

Yes

11- Has the National Agency used the IT tools according to Commission's requirement (ref. section 4.5 of the Guide for NAs)?

Yes

12- Were all the minimum required activities implemented in the area of 'Communication, information, dissemination and exploitation of programme's results' and 'Monitoring and support to programme beneficiaries'? (ref. II.1.2 and II.2.2 sections of the Specifications to the 2021 NA Work Programme)

Yes

13- Were the European Solidarity Corps Training Cycle activities organised in full compliance with the provisions of the Guide for NAs (ref. section 5.3 of the guide for NAs)?

Yes

In case of negative replies to the questions above (or positive reply for 7.11), please explain the reasons and include a reference to the requirement number above.

16/18/19/7.11: The NA is obliged to use an official public bank account that do not permit such operations.

III. TRAINING AND COOPERATION ACTIVITIES (TCA) AND NETWORKING ACTIVITIES (NET)

ring the monitoring of TCA activities

ic impact of the Programme.
ity of Programme implementation.
ension, mental health and well-being and digital youth work.
s, tools and activities. The results are used beyond the lifetime of

get opportunity or could not comply with the TCA requirements.

sations/participants, in agreement with priority topics, target
rking with NEET and that topic. FINA complied with the
lders; participants or their organizations contribution
nt's PTNA kept their NA role as planned and followed the rules,
a residential format.

ect of the country, his participants and potential applicants
ed by the Commission, not using more budget than the available

the rules. This adjustments means that some activities were
g the suspension of face-to-face activities.

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lesson learnt during the monitoring of NET activities.

fication and recognition; promotion of ETS competence models;
ous years are being used to develop the quality of future activities

III.1. TRAINING AND COOPERATION ACTIVITIES (TCA)

This section should provide a description of the strategy for the Training and Cooperation Activities (TCAs) so far implemented by the National Agency. In light of the indicators and targets set in the approved work programme for 2021 (see part IV), the description should in particular report on how the TCAs were used to effectively support the quality implementation of the Erasmus+ programme and its impact at systemic level. It should also explain the rationale of the National Agency's intervention, the policy/programme objectives pursued, the target groups reached and any lesson learnt. When relevant, please describe the synergies between TCA and NET activities implemented under the European Solidarity Corps, as well as synergies across sectors, if any.

The main goal was to foster the strategic implementation of E+, contributing to fulfilling its objectives and priorities and into the direction of the strategy defined the work plan. This strategy is being implemented through online and residential activities, cooperation's, networks and SNACS and other long term projects/activities, with national and transnational scopes and processes, creating a solid and strong basis for the next years, investing time and resources in the preparation of participants and activities, monitoring progress and results and working on the qualitative follow up, in order to increase and maximise the impact of the implemented activities and processes promoted exchange of experiences, best practices, increased the quality of projects, both to increase the organizational and pedagogical skills to holder projects and facilitated the process of building and animation of networks and partnerships, increased the competences of participants, newcomers' participation and the reinforcement of cooperation between NA's, fostering by this way, the overall goal of E+ to foster youth work quality and support transnational cooperation, in the field of inclusion and diversity, participation and citizenship, democratization, employment, entrepreneurship, in order to provide more and equal opportunities for young people in integration and to foster EU+ values. Gave also emphasis to the green digital TCA targeted the practitioners, potential applicants/beneficiaries of the programme, trainers, youth workers, youth leaders, decision makers, staff / representatives of organisations actives on the field, stakeholders, multipliers and researchers, with a particular focus on reaching out to newcomers. The monitor of effective implementation and impact is being held through contribution to RAY projects, cooperation's, needs collections, reports activity, mainly to develop the quality of future activities and design strategies, becoming inspiring and creative tools for the development of new ideas and explore possibilities both in learning with mistakes and also in the use of success as an engine for new challenges.

Realisation of 2020 and 2021 TCA versus NA Work Programmes

With reference to the TCA financed under the 2021 Contribution Agreement (TCA eligibility period 01.01.2021 - 30.06.2022) and the 2020 Delegation Agreement (remaining TCA reporting period 01.01.2021 - 31.12.2021), please report on how the National Agency used the available budget, complied with the ceiling(s), and ensured the required co-financing. Please provide explanations in case the National Agency either did not use this bud. The NA is requested to report on any major differences and deviations from the initial planning or budget and provide explanations. Please include, if applicable, also any deviation to the planned participation in activities organised by other NAs/SALTOs (sending of participants, contribution to single activities, financial contribution to long-term activities).

2020 Delegation Agreement (remaining reporting period: 01.01.2021 - 31.12.2021)

PTNA used the available budget in the implementation of hosting activities, national/transnational processes/activities linked with LTAs coordinated by other NAs, sending participants and co-founding activities, linked with the general objectives of the Programme and specific aims and objectives defined by PTNA. The budget was used to support the high quality implementation of E+, promote development of competences of potential organ groups, through the implementation of training/support activities, partnerships building and research-based analysis of Programme results, in the frame of different cooperations. As example, in the scope of Inclusion and Diversity, we continued our collaboration with the SP on Inclusion, Next Strand by kept sending participants to the activities that were developed by the partners, thus reinforcing the skills of youth workers in the context of work. COVID-19 influenced the implementation of 2021 work plan towards the adaptation, cancellation or postponement of activities, which also had an impact on the planned time frame for implementation and financial execution. Delay in the execution of TCA 2019 and 2020 meant the delay in the implementation of TCA 2021, especially in transnational hosting activities. PTNA made some adjustments but kept the NA role as planned and followed postponed or cancelled in order to avoid overlapping of activities with the same topic, objective or target group. During 2021 year, activities were mainly implemented online, following the notes and guidelines of the Commission regarding the possible changes/adaptations linked with Covid19. However PTNA managed to successfully implemented the XV TOOL FAIR in a residential format, with 115 participants, as well as some activities on the frame of EYW. On the second half of 2021 some of the sending activities were also in

Important note: for the year 2020, and the years(s) for which the National Agency is closing Delegation Agreements, the National Agency is requested to download the relevant tables from EPlusLink and upload them as annexes to LifeCard.

2021 Contribution Agreement

PTNA used the available budget to support the sending of participants, co-fund activities, prepare hosting activities that will be organised on the frame of TCA 2021 and to implement national and transnational processes/activities linked with LTAs, in cooperation with other NAs/SALTOs. This was linked with the general objectives of the Programme and the specific aims and objectives defined by PTNA in the work plan, considering the context of COVID-19. PTNA used the budget to support the high quality implementation of E+ and the quality of youth work through the qualitative preparation and implementation of TCA and promote development of competences of programme target-groups, potential organisations/participants, in agreement with priority topics and objectives. PTNA complied with the ceiling(s) following the Guide for NAs and other Notes, guidelines and / or instructions received and eligible, following the rules, complying with the procedures and requirements, assuring the good quality of budget planning, of activities implementation and their results. PTNA ensured the required co-financing through: partnerships; participants/organisations contribution (deducting a percentage from travel costs reimbursement, local travel costs and other costs) and the national contribution to staff costs. COVID-19 influenced the implementation of 2021 work plan towards the adaptation, cancellation or postponement of activities, which also had an impact on the planned time frame for implementation and financial execution. Delay in the execution of TCA 2019 and 2020 meant the delay in the implementation of TCA 2021, especially in transnational hosting activities. PTNA made some adjustments but kept the NA role as planned and followed postponed or cancelled in order to avoid overlapping of activities with the same topic, objective or target group. During 2021 year, activities were mainly implemented online, following the notes and guidelines of the Commission regarding the possible changes/adaptations. On the second half of 2021 some of the sending activities were in a residential format. This meant a return to the new normal, but with the baggage of learning gained during

i. Education and Training

TYPE	REALISED NUMBER OF SINGLE ACTIVITIES	SHORT DESCRIPTION OF THE ACTIVITIES AND OF THE ACHIEVED RESULTS	TOTAL NUMBER OF PARTICIPANTS INVOLVED IN THE ACTIVITIES
a. Transnational thematic activities, training, support and contact seminars			
b. Transnational evaluation and analysis (*)			
c. National activities			

(*) In the case of 'Transnational evaluation and analysis', in the column 'Total number of participants involved', the National Agency should indicate the number of researchers/experts hired to conduct the activity.

ii. Youth

TYPE	REALISED NUMBER OF SINGLE ACTIVITIES	SHORT DESCRIPTION OF THE ACTIVITIES AND OF THE ACHIEVED RESULTS	TOTAL NUMBER OF PARTICIPANTS INVOLVED IN THE ACTIVITIES
a. Transnational thematic activities, training, support and contact seminars	0	Covid 19 influenced the implementation of different work plans towards the adaptation, cancellation or postponement of activities, which also had an impact on the planned time frame for implementation and financial execution. The delay in the execution of TCA 2019 and TCA 2020 meant the delay in the implementation of TCA 2021, especially in transnational hosting activities.	0
b. Transnational evaluation and analysis (*)	1	As complement to the general TCA strategy, in this topic PTNA is part of several cooperation's aiming to assess and monitor the effective implementation and impact of the Programme (their projects and activities) in general and TCA in particular: RAY projects, connected studies, surveys activities and outcomes, needs collections, tools and activities for impact assessment. PTNA has been cooperating in the frame of the following RAY projects, that are in progress: RAY COR, RAY DIGI, RAY SRAT, RAY MON and RAY COMP. As results this projects aim to explore a broad scope of aspects of European youth programmes, in order to contribute to the development and implementation of E+ YIA and ESC.	19684,81
c. National activities	14	PTNA implemented national activities linked with the overall strategy, topics, objectives and target groups described in the work plan. The European added value had been assured through the link with the strategy but also through with LTAs (European Youth Work Agenda; European Youth Work Academy, Europe Goes Local and Democracy Reloaded), the overall European priorities/topics for the Youth sector and E+. This activities intended to improve the qualitative implementation of the programme, it's projects and activities and also to make it more strategic by building closer links with relevant elements of policy development at European and national level. As results: promoted the competences development of participants, increased knowledge about the topics, promoted cooperation and enlarged the international scope of the organizations, promoted exchange of experiences/ practices, improve quality in youth work, foster the creation of networks/partnership, supported participation and decision.	15098,12

(*) In the case of 'Transnational evaluation and analysis', in the column 'Total number of participants involved', the National Agency should indicate the number of researchers/experts hired to conduct the activity.

Activities organised by other National Agencies/SALTOs

OUTPUTS	EAT	YOUTH
Number of realised activities		22
Number of participants selected and sent by your National Agency		35
Realised budget		7889,35

LONG-TERM ACTIVITIES (only for the coordinating National Agencies):

Please provide for each Long-term TCA coordinated by your National Agency an overview of the main achievements of this reporting period, including in particular:

- Type and number of single activities organised in the framework of the Long-term activity
- Main milestones, lessons learnt and outputs, if any
- Synergies and cooperation with other long term activities and initiatives in the same field
- Any major deviation or change from the initial planning, in terms of priorities and/or activities, and provide explanations
- Realised budget in the reporting period

III.2. NETWORKING ACTIVITIES (NET)

This section should provide a description of the strategy for the Networking Activities (NET) so far implemented by the National Agency. In light of the indicators and targets set in the approved work programme for 2021 (see part IV), the description should in particular report on how the NETs were used to effectively support the quality implementation of the European Solidarity Corps programme and its impact at systemic level. It should also explain the rationale of the National Agency's intervention, the policy/programme objectives pursued, the target groups reached and any lesson learnt. When relevant, please describe the synergies between TCA and NET activities implemented under the European Solidarity Corps, as well as synergies across sectors, if any.

The main goal was to foster the strategic launch of the Programme, it's objectives, priorities, themes, activities and target groups, with strong focus on Solidarity, Inclusion and Diversity, promote employ and social entrepreneurship, support the Green and Digital dimensions, mobilize target groups and promote the development of their competences. With NET 2021 PTNA intended to mobilise organisations and individuals, promote intercultural dialogue, encourage participation, active citizenship and commitment to European values, stimulate exchange of practices, support community building; promote opportunities for target groups, to train and develop skills and competences; support the quality of youth work and explore the role of youth worker; support the learning process, its certi fosters Programme awareness and incentive organisation's participation and development of new projects, offering quality activities and experiences.

This strategy is being implemented through online and residential activities, cooperations, networks and LTAs, with national and transnational scopes and processes, creating a solid and strong basis for the next years, investing time and resources in the preparation of participants and activities, monitoring progress and results and working on the qualitative follow up, in order to increase and maximise the impact of the Programme. However, Covid 19 influenced the implementation of different years work plans by PTNA. This resulted in the adaptation, cancellation or postponement of activities, which also had an impact on the planned time frame and budget. During 2021 year PTNA implemented mainly NET2020 activities and planned the activities of NET2021 to be implemented in 2022. Having in account the lessons learned, the results of NET activities from previous design strategies, becoming inspiring and creative tools for the development of new ideas and explore possibilities both in learning with mistakes and also in the use of success as an engine for new challenges. NET targeted the practitioners, potential applicants/beneficiaries, trainers, youth workers, youth leaders, decision makers, representatives of organisations actives on the field, stakeholders, multipliers, researchers, other ESC actors, with a particular focus on reaching out newcomers and participants with fewer opportunities.

get opportunity or could not comply with the NET requirements.

Final applicants. PTNA used the budget to support the high Notes, guidelines and / or instructions received by the (purchase, local travel costs and other costs), and the national situation, their connected achievements, learning outcomes and that impacted the implementation of activities.

its, in agreement with priority topics and objectives. PTNA is, complying with the procedures and requirements, assurances of PTNA, which had an impact on the planned time frame and the possible changes/adaptations On the second half of 2021

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Realisation of 2020 and 2021 NE1 versus NA work programmes

With reference to the NET financed under the 2021 Contribution Agreement (NET eligibility period 01.01.2021 - 30.06.2022) and the 2020 Delegation Agreement (remaining NET reporting period 01.01.2021 - 31.12.2021), please report on how the National Agency used the available budget, complied with the ceiling(s), and ensured the required co-financing. Please provide explanations in case the National Agency either did not use this bud. The NA is requested to report on any major differences and deviations from the initial planning or budget and provide explanations. Please include, if applicable, also any deviation to the planned participation in activities organised by other NAs/SALTOs (sending of participants, contribution to single activities, financial contribution to long-term activities).

2020 Delegation Agreement (remaining reporting period: 01.01.2021 - 31.12.2021)

PTNA used the available budget, in the implementation of 1 hosting activity, National and transnational processes linked with LTAs coordinated by other NAs, sending participants or co-funding activities, in cooperation with other NAs, SALTOs and stakeholders, linked with the general objectives of the Programme and NE1 and specific aims and objectives defined by PTNA considering the context of the country, its participants and potential quality implementation of ESC; promote development of competences of potential organisations and participants, in agreement with priority topics and target groups, through the sending to different activities (online or in a residential format) and research-based analysis of Programme results, in the frame of different cooperation's between NAs. PTNA complied with the ceiling (s) following the Guide for NAs and other Commission, not using more budget than the available and eligible, following the rules, complying with the procedures and requirements, assuring the good quality of budget planning, of activities implementation and their results. PTNA ensured the required co-financing through: partnerships with local partners, institutions, and other shareholders, participants or their organizations contribution (deducting a percentage from travel costs reimbursement to staff costs. Covid 19 influenced the implementation of work plans towards the cancellation or postponement of activities, which also had an impact on the time of implementation and on financial execution. PTNA made some adjustments in the NET activities approved in the work plan, to assure the quality of the programme management/implementation and to increase the quality of NET strategy, plan and activities implementation. In this adjustment's PTNA keep their NA role as planned and followed the rules. This changes are mainly linked with adaptation to online, postponement of cancellation of hosting and sending activities / contributions. During 2021 year, both sending and hosting activities were mainly implemented online, following the notes and guidelines of the Commission regarding the possible changes/adaptations linked with Covid19 pandemic 1

Important note: for the year 2020, and the year(s) for which the National Agency is closing Delegation Agreements, the National Agency is requested to download the relevant tables from EPlusLink and upload them as annexes to LifeCard.

2021 Contribution Agreement

PTNA used the available budget to support the sending of participants and colund activities, in cooperation with other NAs, SALTOs

This activities were linked with the general objectives of the Programme and NET and the specific aims and objectives defined by PTNA in 2021 work plan, considering the context of the country, his participants and potential applicants. The budget were used to support the high quality implementation of ESC through the support and promotion of competences development of programme target – groups, potential organisations and participant invested also time and human resources in the planification and preparation of hosting activities and different national and transnational processes and activities linked with LTAs that will be organised on the frame of NET 2021. PTNA complied with the ceiling (s) following the Guide for NA's and other Notes, guidelines and / or instructions received by the Commission, not using more budget than the available and eligible, following the rule the good quality of budget planning, of activities implementation and their results. PTNA ensured the required co-financing through: partnerships, participants or their organizations contribution (deducting a percentage from travel costs reimbursement, local travel costs and other costs), and the national contribution to staff costs. Covid19 influenced the implementation of work plans towards the adaptation, cancellation or postponement of act for implementation and financial execution. The delay in the execution of NET 2019 and 2020 meant the delay in the implementation of NET2021, especially in hosting activities. PTNA made the cancellation and postponement of sending, co funding and hosting activities. In this adjustment's PTNA followed the rules. During 2021 year, activities were mainly implemented online, following the notes and guidelines of the Commission regard PT NA sent a few participants to activities in a residential format. This meant a return to the new normal, but with the baggage of learning gained during the suspension of face-to-face activities, especially in terms of investment in the close monitoring of participants and learning outcomes, with a focus on preparation and follow-up.

Networking Activities

TYPE	REALISED NUMBER OF SINGLE ACTIVITIES	SHORT DESCRIPTION OF THE ACTIVITIES AND OF THE ACHIEVED RESULTS	TOTAL NUMBER OF PARTICIPANTS INVOLVED IN THE ACTIVITIES
a. Transnational thematic activities, training, support and contact seminars, community building and alumni networks	0	Covid19 influenced the implementation of work plans towards the needed adaptation, cancellation or postponement of activities. This issue had also an impact on the planned time frame implementation and financial execution of NET activities of PTNA. The delay in the execution of NET 2019 and 2021 meant the delay in the implementation of NET 2021, especially referring to hosting transnational thematic activities, training, support and contact seminars. PTNA made some adjustments in the activities planning, to assure the quality of the programme management/implementation and to avoid overlap and overlapping of activities that can result also in lack of participants and quality. The adjustments were cancellation and postponement of sending, co funding and hosting activities. In this adjustment's PTNA keep their NA role as planned and followed the rules. 2021 NET will be mainly implemented in 2022, in agreement with the overall strategy defined in the work plan.	0
b. Transnational evaluation and analysis (*)	1	As complement to the general NET strategy, in this topic PTNA integrated the cooperation with other NAs aiming to assess and monitor the effective implementation and impact of the Programme (their projects and activities) in general and NET particular: RAY projects, connected studies, surveys activities and outcomes, needs collections, tools and activities for impact assessment. PTNA has been cooperating in the frame in RAY SOC project. Integrating this project PTNA aimed to contribute to quality assurance and quality implementation of ESC, to strengthen evidence-based and research-informed policy development, to sharpen the understanding of volunteering, working, learning, training and youth activism in the context of solidarity actions of young people.	1731,76
c. National activities	0	As mentioned above Covid 19 influenced the implementation of PT NA work plans towards the needed adaptation, cancellation or postponement of activities. This issue had also an impact on the planned time frame for implementation and financial execution of National activities. The delay in the execution of NET 2019 and 2020 meant the delay in the implementation of NET 2021. PTNA made some adjustments in the activities planning, to assure the quality of the programme management/implementation and to avoid overload and overlapping of activities that can result also in lack of participants. This adjustments were linked with cancellation and postponement of sending, co funding and hosting activities. In this adjustment's PTNA followed the rules. 2021 National NET activities will be mainly implemented in 2022, in agreement with the objectives, priorities, target groups and overall strategy defined in the work plan.	0

(*) In the case of 'Transnational evaluation and analysis', in the column 'Total number of participants involved', the National Agency should indicate the number of researchers/experts hired to conduct the activity.

Activities organised by other NAs/SALTOs

OUTPUTS	EUROPEAN SOLIDARITY CORPS
Number of realised activities	5
Number of participants selected and sent by your NA	5
Realised budget	0

LONG-TERM ACTIVITIES (only for coordinating NA):

Please provide for each Long-term NET coordinated by your NAs an overview of the main achievements of this reporting period, including in particular:

- Type and number of single activities organised in the framework of the Long-term activity
- Main milestones, lessons learnt and outputs, if any
- Synergies and cooperation with other long term activities and initiatives in the same field
- Any major deviation or change from the initial planning, in terms of priorities and/or activities, and provide explanations
- Realised budget in the reporting period

IV. SUPPORT AND NETWORK FUNCTIONS

This section should describe how and to what extent the National Agency implemented its plan for each support and network function/resource centre it manages, in line with the approved work programme for 2021 (see part V).

IV.1. IMPLEMENTATION OF ACTIVITIES

IV.1.1 National VET Team

If relevant for the National Agency, please provide an overview of all the activities implemented by the national VET Team during the year 2021:

Please indicate any activities that could not be realised as initially planned (in the National Agency work programme) and explain why they were not carried out:

IV.1.2. Eurodesk

If relevant for the National Agency, please provide an overview of all the activities implemented by Eurodesk during the year 2021:

2021 was a very important year for Eurodesk in Portugal.

The proposed activities were successfully delivered, as planned.

2021 was the year to build up a new network, enlarging the geographic influence of the network in the country and the number of multipliers.

+80 multipliers are now part of the Portuguese network and rural areas as well as Azores and Madeira are now better equipped with formal Eurodesk multipliers.

European Youth Week +160 events), Time to Move campaign (+70 events) the RoadShow (40 events), the launch of the new programmes and the new DiscoverEU opportunity were the biggest moments of the year, along with the promotion of the European Youth Portal.

Please indicate any activities that could not be realised as initially planned (in the National Agency work programme) and explain why they were not carried out:

Europe and European Programmes.

ISED	
	0,00 EUR
	0,00 EUR
	0,00 EUR
	0,00 EUR
	0,00

ISED	
	0,00 EUR
	0,00 EUR
	0,00

ISED	
	0,00 EUR
	0,00 EUR
	0,00

ISED	
	0,00 EUR
	0,00 EUR
	0,00 EUR
	0,00

ISED	
	0,00 EUR
	0,00 EUR
	0,00 EUR
	0,00

ontrol Box: TOTAL COSTS (must be equal with TOTAL of II.RESOURCES)	
	0,00 EUR
	0,00 EUR

Participation in regional and national events (fairs, music festivals, universities and municipalities events): This is one of the activities where our performance was not as good as expected due to the pandemic effects. Several fairs and festivals were cancelled. In order to minimize the impact, Eurodesk Portugal created a partnership with Maratona do Porto, where thousands of participants were able to connect with Eurodesk and know more about

IV.1.3. SALTO Resource Centre (Erasmus+)

If relevant for the National Agency, please provide an overview of all the activities implemented by SALTO during the year 2021:

Please indicate any activities that could not be realised as initially planned (in the National Agency work programme) and explain why they were not carried out:

IV.1.4. SALTO Resource Centre (European Solidarity Corps)

If relevant for the National Agency, please provide an overview of all the activities implemented by SALTO during the year 2021:

Please indicate any activities that could not be realised as initially planned (in the National Agency work programme) and explain why they were not carried out:

IV.2. BUDGET EXECUTION

IV.2.1. Network name: NATIONAL VET TEAM

Please indicate the budget realisation for each expenditure item. The forecast corresponds to the amount indicated in the approved work programme for the year 2021

Network name: NATIONAL VET TEAM

I. EXPENDITURES

A. STAFF		FORECAST	REALISED
A.1 Staff costs (employees, or equivalent, experts, natural persons under direct contract, seconded persons)			
A.2 Staff training			
A.3 Fees (experts)			
A.4 Volunteers			
Total		0,00	

I. EXPENDITURES

B. MISSIONS		FORECAST	REALISED
B.1 National missions			
B.2 International missions			
Total		0,00	

I. EXPENDITURES

C. ACTIVITIES AND PUBLICATIONS		FORECAST	REALISED
C.1 Conferences, seminars, meetings, exhibitions			
C.2 Publications: production and dissemination costs			
Total		0,00	

I. EXPENDITURES

D. OTHER COSTS		FORECAST	REALISED
D.1 Other goods, works or services (hardware, software, maintenance, etc.)			
D.2 Rental of office space (*)			
D.3 External services (**)			
Total		0,00	

(*) Eligible in the case of Eurodesk only, in duly justified cases and subject to derogation request.

(**) For National VET Teams: max 30% of total eligible costs.

Type	TOTAL DIRECT COSTS (sub-total A + sub-total B + sub-total C + sub-total D)
Forecast	0,00 EUR
Realised	0,00 EUR

II. RESOURCES

II. RESOURCES		FORECAST	REALISED
1. Contribution from the Member State or its representative			
2. Other national resources			
3. EU contribution requested <i>info</i>			
Total		0,00	

Type
Forecast
Realised

Please be aware that rental costs are ineligible for National VET Teams and Salto Resource Centres (*)

ISED	
	38.835,51 EUR
	0,00 EUR
	6.000,00 EUR
	0,00 EUR
	44.835,51

ISED	
	13.691,34 EUR
	0,00 EUR
	13.691,34

ISED	
	24.135,14 EUR
	37.059,90 EUR
	61.195,04

ISED	
	3.104,92 EUR
	0,00 EUR
	0,00 EUR
	3.104,92

ISED	
	45.000,00 EUR
	5.809,31 EUR
	72.015,00 EUR
	122.824,31

ISED	
	0,00 EUR
	0,00 EUR
	0,00 EUR
	0,00 EUR
	0,00

ISED	
	0,00 EUR
	0,00 EUR
	0,00

ISED	
	0,00 EUR
	0,00 EUR
	0,00

IV.2.2. Network name: Eurodesk

I. EXPENDITURES

A. STAFF		FORECAST	REA
A.1 Staff costs (employees, or equivalent; experts, natural persons under direct contract; seconded persons)		32.162,65 EUR	
A.2 Staff training		4.500,00 EUR	
A.3 Fees (experts)		3.500,00 EUR	
A.4 Volunteers		2.000,00 EUR	
Total		42.162,65	

I. EXPENDITURES

B. MISSIONS		FORECAST	REA
B.1 National missions		10.000,00 EUR	
B.2 International missions		3.500,00 EUR	
Total		13.500,00	

I. EXPENDITURES

C. ACTIVITIES AND PUBLICATIONS		FORECAST	REA
C.1 Conferences, seminars, meetings, exhibitions		28.000,00 EUR	
C.2 Publications: production and dissemination costs		30.352,35 EUR	
Total		58.352,35	

I. EXPENDITURES

D. OTHER COSTS		FORECAST	REA
D.1 Other goods, works or services (hardware, software, maintenance, etc.)		6.010,00 EUR	
D.2 Rental of office space (*)		0,00 EUR	
D.3 External services (**)			
Total		6.010,00	

(*) Eligible in the case of Eurodesk only, in duly justified cases and subject to derogation request.

(**) Not applicable

Type	TOTAL DIRECT COSTS (sub-total A + sub-total B + sub-total C + sub-total D)
Forecast	120.025,00 EUR
Realised	122.824,31 EUR

II. RESOURCES

II. RESOURCES		FORECAST	REA
1. Contribution from the Member State or its representative		48.010,00 EUR	
2. Other national resources		0,00 EUR	
3. EU contribution requested/obtained		72.015,00 EUR	
Total		120.025,00	

Type	Control Box: TOTAL COSTS (must be equal with TOTAL of II.RESOURCES)
Forecast	120.025,00 EUR
Realised	122.824,31 EUR

Please be aware that rental costs are ineligible for National VET Teams and Salto Resource Centres (*). In the case of Eurodesk, in duly justified cases, if the support network is located outside the National Agency's premises, the National Agency may request a derogation by filling in the section below, explaining:

a) why this expenditure is connected with Eurodesk's tasks, and

b) why the National Agency needs an additional contribution to cover the cost of Eurodesk office spaces.

Supporting documents, such as an ongoing rental contract, should also be annexed to Lifecard through the Attachment section.

IV.2.3. Network name: SALTO Resource Centre (Erasmus+)

I. EXPENDITURES

A. STAFF		FORECAST	REA
A.1 Staff costs (employees, or equivalent; experts, natural persons under direct contract; seconded persons)			
A.2 Staff training			
A.3 Fees (experts)			
A.4 Volunteers			
Total		0,00	

I. EXPENDITURES

B. MISSIONS		FORECAST	REA
B.1 National missions			
B.2 International missions			
Total		0,00	

I. EXPENDITURES

C. ACTIVITIES AND PUBLICATIONS		FORECAST	REA
C.1 Conferences, seminars, meetings, exhibitions			
C.2 Publications: production and dissemination costs			
Total		0,00	

ISED	
	0,00 EUR
	0,00 EUR
	0,00 EUR
	0,00

ISED	
	0,00 EUR
	0,00 EUR
	0,00 EUR
	0,00

ISED	
	0,00 EUR
	0,00 EUR
	0,00 EUR
	0,00 EUR
	0,00

ISED	
	0,00 EUR
	0,00 EUR
	0,00

ISED	
	0,00 EUR
	0,00 EUR
	0,00

ISED	
	0,00 EUR
	0,00 EUR
	0,00 EUR
	0,00

ISED	
	0,00 EUR
	0,00 EUR
	0,00 EUR
	0,00

I. EXPENDITURES

D. OTHER COSTS		FORECAST	REALISED
D.1 Other goods, works or services (hardware, software, maintenance, etc.)			
D.2 Rental of office space (*)			
D.3 External services (**)			
Total		0,00	

(*) Not applicable
 (**) Not applicable

Type	TOTAL DIRECT COSTS (sub-total A + sub-total B + sub-total C + sub-total D)
Forecast	0,00 EUR
Realised	0,00 EUR

II. RESOURCES

II. RESOURCES		FORECAST	REALISED
1. Contribution from the Member State or its representative			
2. Other national resources			
3. EU contribution requested/info			
Total		0,00	

Type	Control Box: TOTAL COSTS (must be equal with TOTAL of II.RESOURCES)
Forecast	0,00 EUR
Realised	0,00 EUR

IV.2.4. Network name: SALTO Resource Centre (European Solidarity Corps)

I. EXPENDITURES

A. STAFF		FORECAST	REALISED
A.1 Staff costs (employees, or equivalent, experts, natural persons under direct contract, seconded persons)			
A.2 Staff training			
A.3 Fees (experts)			
A.4 Volunteers			
Total		0,00	

I. EXPENDITURES

B. MISSIONS		FORECAST	REALISED
B.1 National missions			
B.2 International missions			
Total		0,00	

I. EXPENDITURES

C. ACTIVITIES AND PUBLICATIONS		FORECAST	REALISED
C.1 Conferences, seminars, meetings, exhibitions			
C.2 Publications: production and dissemination costs			
Total		0,00	

I. EXPENDITURES

D. OTHER COSTS		FORECAST	REALISED
D.1 Other goods, works or services (hardware, software, maintenance, etc.)			
D.2 Rental of office space (*)			
D.3 External services (**)			
Total		0,00	

(*) Not applicable (**) Not applicable

Type	TOTAL DIRECT COSTS (sub-total A + sub-total B + sub-total C + sub-total D)
Forecast	0,00 EUR
Realised	0,00 EUR

II. RESOURCES

II. RESOURCES		FORECAST	REALISED
1. Contribution from the Member State or its representative			
2. Other national resources			
3. EU contribution requested/info			
Total		0,00	

Type	Control Box: TOTAL COSTS (must be equal with TOTAL of II.RESOURCES)
Forecast	0,00 EUR
Realised	0,00 EUR

