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Portugal

PT02 - Erasmus+ Juventude/Desporto e Corpo

Europeu de Solidariedade

Fields Covered: Youth, Sport

"To: European Commission"

DG EAC

ERASMUS+ AND EUROPEAN SOLIDARITY CORPS PROGRAMMES

NATIONAL AGENCY ANNUAL WORK PROGRAMME

PERIOD: 1 JANUARY 2025 - 31 DECEMBER 2025

Version: 2

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National Agency

I hereby acknowledge that for the implementation of the present NA work programme the National Agency commits itself to applying the rules set out in the 2025 General Call for Proposals for the 2025 Erasmus+ and European Solidarity Corps (if applicable) Programme Guides, the Guide for NAs or other rules set out at EU level. I hereby declare that the information encoded in the NAM IT tool in relation to the National Agency is correct and up to date.

National Agency	Legal Representative	Signature
PT02 - Erasmus+ Juventude/Desporto e Corpo Europeu de Solidariedade	Luís André Mendes Alves	

National Authority

I hereby declare that I agree with the attached work programme and will ensure that the National Agency receives the necessary national matching resources to realise the proposed work programme successfully as well as to comply with the requirements incumbent on it upon signature of the corresponding Contribution Agreement between the Commission and the National Agency.

	National Authority	Representative	Signature	Sign Date
☒	Secretário de Estado do Desporto	Pedro Dias		
☒	Ministry of Youth and	Carla Cruz Mouro		

	Modernization			
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PART I - STRATEGIC FRAMEWORK FOR ERASMUS+ AND EUROPEAN SOLIDARITY CORPS PROGRAMMES IMPLEMENTATION

I.1.a Inclusion and diversity - Action plan

Having in mind the indicators and targets set for 2025, the updated multiannual strategy of the National Agency in this area, as well as the scope of the 'Inclusive Erasmus+' horizontal priority set in the 2025 Erasmus+ Annual Work Programme, please describe the measures that the National Agency plans to implement at national level to make the Erasmus+ and European Solidarity Corps programmes more inclusive and diverse. In particular, please describe how the National Agency will be covering the relevant target groups and territories (e.g. organisations dealing with participants with fewer opportunities, balanced geographic spread of institutions and organisations including from remote areas, etc.). Where relevant, please, describe the different activities by programme and, in the case of Erasmus+, by sector:

Inclusion and Diversity is part of the core values of the National Agency. In addition to implementing the inclusion and diversity measures defined in the programme rules, the National Agency implements a number of measures to ensure that the programme reaches everyone. These include the distribution of projects throughout the country, the constant involvement of newcomers in the various actions, the training of applicants and beneficiaries on these issues and the development of inclusion actions within national and international partnerships in this field.

Due to the fact that we belong to the SPI, strand Neet, NA will have a special focus in terms of dissemination and support in this context, but also with other strands of the SPI. We will continue to focus on young people, organisations and projects targeting migrant populations, with an emphasis on projects with young people/organisations related to the minorities. We will continue to support programmes and actions that are best suited to their participation, promoting awareness-raising, information and personalised monitoring. In order to maintain a geographically balanced programme strategy, we will continue to work with communities and authorities in rural and outermost areas, adapting the various programme responses to the specific needs identified. We intend to attract new beneficiaries and improve the quality of the projects developed and the lessons learned. We will step up information events in regions where there is a lack of participation in the programmes and organise training for organisations, youth workers and young people in these areas. We will emphasise peer-to-peer learning and pay particular attention to the selection of participants and their follow-up in various national and international activities, either through the Salto network or through the various strategic partnerships with which we work.

The promotion of activities related to networking with Portuguese institutions working with young people with fewer opportunities and special needs, such as CASES, IPDJ, "Escolhas" Programme, CAIS (NGO for Inclusion) and organisations working in the context of disability and others, will continue.

We will continue our commitment to monitor more closely the path of youth workers, provide information on national and international activities in this context (TCA/NET activities; information sessions on ID, etc.) and promote training actions, through the NA pool of trainers, for these organisations. Increasing their knowledge

about the programmes, providing them with skills to work better with this target group and clarifying funding opportunities and existing mechanisms for I&D projects will be a way to increase the involvement of new organisations, improve the quality of projects and increase the number of young people with fewer opportunities participating in the various actions of the programmes

Applicable to the National Agencies in France, Spain, Portugal, Denmark and the Netherlands:

Having in mind recitals 45 and 46 of the Erasmus+ Regulation, as well as recital 43 of the European and Solidarity Corps Regulation please describe how the National Agency is working on the inclusion of participants and organisations from outermost regions and overseas countries or territories. The National Agency should present measures planned to increase the participation of those areas in all actions, addressing social, economic or geographic obstacles caused by the remoteness of the areas.

The National Agency has been paid a lot of attention to these regions. In its work plan, cooperation with them plays a special role in communication and training activities. It works closely with the regional governments of these regions and responds to the concrete needs of young people and organisations.

The participation of organisations and young people from these regions in the programmes has increased. These regions have also been given special attention in the Inclusion and Diversity Plan, as described in the relevant section.

Our strategy is to maintain strategic cooperation with local youth authorities in order to adapt our intervention to the needs of young people, organisations, youth workers and other actors working in the field of I&D. Therefore, the actions planned to increase participation will include:

- Increasing the level of knowledge of existing programmes and opportunities that best suit the participation of young people, youth workers who face barriers to their participation, disseminating international opportunities for participation in TCA & NET activities and strategic partnerships in which the National Agency is involved, and providing information sessions. The aim is to focus on understanding the programmes, funding opportunities and programme resources in order to involve more organisations and young people who find themselves in a situation of fewer opportunities;
- Promote peer-to-peer learning initiatives, inviting local actors with experience of the programmes and strongly promoting the opportunities offered by the programmes;
- Increase the visibility of good practices and promote the creation of networks and synergies between organisations from different fields with the aim of involving people with fewer opportunities;
- Reinforce the importance of recognising and validating youth work and informal and non-formal learning in order to increase the opportunities for youth workers and young people.

I.1.b Synergies and complementarities - Action plan

Having in mind the National Agency's updated multi-annual plan for synergies and complementarities, as well as steps already undertaken since the beginning of the current programmes, please describe the activities that the

National Agency plans to carry out in 2025 to foster the building of effective synergies between Erasmus+ and other EU and non-EU programmes and funding sources at national or regional level. The activities described in this section should take into account the increase of the EU contribution to management costs provided under the 2025 Erasmus+ Annual Work Programme. Synergies with other parts/implementing bodies of Erasmus+ (e.g. with eTwinning, Epale, Eurodesk, other National Agencies, including those in the same country) or with the European Solidarity Corps, are not relevant for this section.

The PTNA plays a pivotal role in fostering synergies with Cohesion policy funds and other funding instruments at EU, national, and regional levels. It has achieved excellent results in implementing its strategy on complementarities, driven by its strong ability to mobilize partnerships across various entities. This strategy will continue with the following main elements:

Engaging a vast network of municipalities; Building solid partnerships with state bodies and key youth stakeholders; mobilizing networks like eurodesk or discoverEU ambassadors; Collaborating with regional governments; Engaging over 150 organizations in Youth Participation Network and coordinating Thematic working groups.

The NA will align Erasmus+ and ESC activities with complementary programmes. By integrating these into training and communication plans, beneficiaries gain exposure to diverse European opportunities. Specific examples include pre-departure sessions for DiscoverEU participants, program roadshows, and events addressing cross-sectoral themes. These efforts not only will expand opportunities for young people but also strengthen the interconnectedness of European programs at the national level.

Internationally, the NA will continue to boost partnerships with Council of Europe, EU Representation in Portugal and European Parliament. The NA will be involved in over 10 strategic or long-term partnerships and will incorporate other European programmes into training plans.

Nationally, the NA are going to identify and forward projects in employment, youth associations, and social innovation to entities like Employment Services, Social Security, and Portugal Social Innovation. Key collaborations include: Government and IPDJ, Supporting the National Youth Agenda; Youth organizations, Developing and recognizing the youth worker profession; Municipalities, Advancing relevant youth policies; Beneficiaries, Linking large projects to other European funding programs, including centralized actions.

Future strategies will focus on:

- Bilateral cooperations that enable more effective collaboration and knowledge sharing among National Agencies.
- Youth South Network activities addressing southern priorities namely through TCA and NET.
- Expanding SNACs to develop program-aligned tools and resources.
- Continued collaboration on the Youth Agenda and strengthening municipal relations.

The synergies created by the NA highlight its capacity to innovate and adapt to emerging priorities.

I.2. European priorities in the national context (optional)

a) Where applicable, indicate the European horizontal and/or field-specific Key Action 2 priorities, as approved in the 2025 Erasmus+ Annual Work Programme, which are particularly relevant to your national context and which

will be emphasised within the framework of the selection of decentralised projects in your country. If relevant, the National Agency may indicate different priorities for small-scale partnerships than for cooperation partnerships as particularly relevant in the national context.

N/A

b) Please also specify, where relevant, the thematic areas in the frame of the Erasmus accreditation in the field of youth and the Quality Label for lead organisations in the European Solidarity Corps.

N/A

I.3 National Agency's indicators and targets

Please, provide annual targets per sector/action (as applicable):

Erasmus+

ID	Indicator	Annual targets per sector:							NA Comments Please describe, in particular, expected challenges and planned mitigating actions
		Higher Education		School Educa tion	Adult Educa tion	VET	Youth	Sport	
		KA131	KA171						
E01	The number of participants in learning mobility activities under Key Action 1						11700	130	The NA expects the number of participants in this action to increase and has set its targets for 2025 accordingly. Similarly, in the sports action, as there is no history on which to base estimates, we have set ourselves the target of increasing

									the number of participants.
E02	The number of participants in virtual learning activities under Key Action 1						3800	35	During 2024, the National Agency measured this indicator through surveys of beneficiaries, as it was not yet possible to estimate the number of virtual learning activities due to a limitation of the platforms collecting reliable data. The NA has no date concerning 2024 yet once we are still collecting it by questionnaires. Based on the results of 2023 and the objectives set to 2024 the NA readjusts this indicator raising it significantly.
E03	The number of organisations and institutions taking part in the Programme for key action 1						135	24	The number of organisations participating in KA1 Youth has increased every year. For 2025 the aim is to maintain the ambition of growth in the number of organisations participating in KA1 Youth. The agency also intends to increase the number of participating

									organisations in sport.
E04	The share (%) of participants with fewer opportunities taking part in activities under Key Action 1						40,00	20,00	Involving participants with fewer opportunities is a priority for the agency. In 2025 we propose to increase our objectives in this area, both in the field of youth and sport.

ID	Indicator	Annual targets per sector:						NA Comments Please describe, in particular, expected challenges and planned mitigating actions
		Higher Education	School Education	Adult Education	VET	Youth	Sport	
E05	Number of organisations and institutions taking part in the Programme under key action 2					30	N/A	The decrease in the budgetary weight of this action means that this indicator will be adjusted accordingly.
E06	The number of newcomer organisations and institutions taking part in the Programme under key actions 1 and 2					50	10	A well-established programme now in its 10th year has by definition less capacity to attract new organisations over the years. However, as a result of the communication strategy and the support to new organisations, it will be possible to attract new more fifty beneficiaries in 2025 in youth projects.

								In sport, there is no track record on which to base our estimates. The agency has set itself the target of attracting 10 newcomers to this action by 2025.
E07	The share of projects addressing climate objectives under key action 2					25,00	N/A	We think that 25% is an adequate proportion that corresponds simultaneously to the programme's priorities and the interest and motivation of young people

European Solidarity Corps

ID	Indicator	Annual targets per action (as applicable):		NA Comments Please describe, in particular, expected challenges and planned mitigating actions
		Volunteering	Solidarity Projects	
ESC01	Number of participants in solidarity activities	750	184	Despite the budget reduction, we think it will be possible to increase the target for 2025 as far as volunteer projects are concerned. That ambition is only possible to support with the increasing of the Team Activities within the action. As far as solidarity projects are concerned, the target for 2025 should be maintained.
ESC02	Share (%) of participants with fewer opportunities	80,00	N/A	Since 2021, thanks to its communication strategy and selection process, the Agency has managed to maintain a high percentage of young people with fewer opportunities involved in volunteering projects. This strategy continues and we believe it can be

				maintained for 2025. We believe that 80% is more realistic and yet it corresponds to the expression of the inclusive character of this action.
ESC03	Number of organisations who have received the European Solidarity Corps Quality Label	20	N/A	Organisations with QL can still grow by 20, which is an ambitious goal for the national agency, since it is natural that as we approach the end of the programme cycle, the number of organisations entering will always be lower, considering that the main stakeholders will have already entered.
ESC04	The share of activities that address climate objectives	55,00	25,00	We base the definition of these indicators on the history of the actions and consider them to be ambitious and realistic objectives.

PART II - ERASMUS+ AND EUROPEAN SOLIDARITY CORPS PROGRAMME IMPLEMENTATION

II.1. Communication and dissemination

II.1.1. Annual activity plan

Please provide an overview of the activities planned in relation to the 2025 Call year to achieve the objectives set in the updated multi-annual Communication and dissemination strategies (see multi-annual work programme) for Erasmus+ and, if applicable, the European Solidarity Corps.

If relevant, please mention specific activities aiming at promoting the Programmes in the outermost regions and overseas countries or territories.

The National Agency's communication strategy is well defined and has shown results in recent years.

In this context, the National Agency will continue its regular work on communication activities, improving some areas that have been identified as priorities, namely attracting new organisations and young people with fewer opportunities.

We have identified five main target groups for communication activities:

- Young people and youth workers, networks and representative organisations, national and regional media and the general public.

The main objective is to develop strategies to implement more inclusive, accessible and innovative programmes in Portugal, greener and digital, less bureaucratic and more flexible.

The activities are as follows

Online activities:

- Facebook and
- Instagram,
- Mensal newsletter,
- Updating the two websites of the two programmes,
- online info kits published on the different platforms and
- online information sessions.

- face-to-face activities:

- Annual roadshow, including in the outermost regions in an adapted format,
- Annual activity ("AgoraEU") bringing together all stakeholders of the programmes with several sessions of information, training and capacity building;
- Sessions to present opportunities and project results to the community at local, regional or national level;
- Capacity building of beneficiaries, giving them tools to improve the impact of projects through effective communication and dissemination plans;
- Information sessions using the pool of trainers as a workforce to communicate the programme, support

newcomers and disseminate relevant results.

- The NA will be present in several forums to disseminate information on Erasmus+ national and centralised opportunities; European Solidarity Corps, Eurodesk Network, targeting the mentioned audiences.

These meetings are of different nature - at the invitation of youth and sport stakeholders or at the initiative of the NA organising or participating in national or regional events.

The implementation of the Agency's communication plan is multi-faceted and, in addition to directly organised actions, has important interactions with other networks and actors in the sector. Examples include: Eurodesk national plans promoted by multipliers at local level, partnership with the Europe Direct Centres, partnerships with governmental bodies, participation at the events of the organisations representing young people in Portugal (FNAJ and CNJ), and Regional Youth Directorates of the outermost regions of Madeira and the Azores.

As part of this strategy, the NA produces materials for the different actions, such as leaflets, gifts, personalised support materials, videos, presentations and decorative materials.

Other dissemination activities:

- Annual selection of good practices and production of dissemination and exploitation materials,
- Organise an award ceremony for the best practices,
- Use high-level political events and themes to showcase the good practices.

II.1.2. Minimum required activities

Please provide the following self-declaration by ticking the box here below:

Reminder : the activities covered in this section shall be financed with the contribution to management costs and shall not overlap with TCA/NET, neither in content/ scope nor funding source.

In accordance with the mandate of my National Agency, I declare that I am committed to carry out the following minimum required activities:

- Maintaining the 2021-2027 Programme(s) website(s), in compliance with the Guide for NAs
- Maintaining the 2014-2020 Programme(s) website(s), in compliance with the Guide for NAs
- Organising an annual event of the programme(s) at national level (covering all programme sectors, including sport if appropriate, managed by the National Agency)
- Promoting programme(s) opportunities and results through press/media/social media at national, regional and local level
- Promoting eTwinning, School Education Gateway (SEG), EPALE, European Youth Portal (as applicable) and contributing to their content
- Ensure the dissemination of the projects' results, including excellence recognition tools such as the European Language Label and the European Innovative Teaching Award

- Performing an annual selection of national good practices
- Ensuring the quality and completeness of the project and results information displayed on and promoting the Erasmus+ Project Results Platform and the European Solidarity Corps Projects platform (as applicable)
- Promoting direct management actions in line with the Memorandum of Understanding between EACEA and the National Agency.

☒ YES

II.2. Support and guidance to programmes' beneficiaries

II.2.1. Annual activity plan

Please describe the activities the National Agency plans to carry out in 2025 in relation to the needs and objectives described in the updated multi-annual strategy for Support and Guidance of beneficiaries (see multi-annual work programme) by taking into account the requirements set in the Guide for NAs. In particular, the National Agency should ensure the implementation of the following activities/tasks and describe if the planned activities are relevant or not for potential beneficiaries and/or rejected applicants:

1. Kick-off/project management meetings for all Erasmus+ and European Solidarity Corps' project beneficiaries, aiming to raise awareness on contractual obligations and basic requirements (visibility of EU funding, data protection, etc.)
2. Thematic monitoring meeting(s) for Erasmus+ (all fields managed by the National Agency, including sport if appropriate) and the European Solidarity Corps (all actions managed by the National Agency)
3. Inform and support programmes' beneficiaries on how to effectively organise the exploitation and dissemination of results
4. For European Solidarity Corps: the training and evaluation cycle
5. For DiscoverEU participants: the DiscoverEU Learning Cycle

If relevant, the National Agency should mention specific activities aiming at support and guidance of beneficiaries from the outermost regions and overseas countries or territories.

Reminder : the activities covered in this section shall be financed with the contribution to management costs (except the training and evaluation cycle under the European Solidarity Corps and the DiscoverEU Learning Cycle) and shall not overlap with TCA/NET, neither in content/scope nor funding source.

Following the practices of the past years, which have proven to be effective and efficient, PT NA will continue to implement a rigorous set of measures to support and guide the beneficiaries of the programme, through regular

actions related to the life cycle of the projects, namely: regular information to the candidates before, during and after the evaluation process, as soon as the project is approved; verification of the administrative conditions for contracting; appointment of a project owner for the project, responsible for monitoring the entire life cycle of the project; contacting the beneficiary and sending the contract; organisation of kick-off meetings for all actions and all beneficiaries, organisation of a repository on the website with relevant information for project managers as annexes to Conventions, info kits and technical manuals, organisation of thematic meetings on inclusion, dissemination, safety of participants, etc., organisation of face-to-face and virtual meetings to monitor projects whenever relevant.

In order to promote the quality of youth work as well as the recognition of non-formal education, PTNA will provide support through more information, training activities, dissemination of good practices and always maintaining a close relationship with the beneficiaries. In terms of support and guidance for beneficiaries, we highlight the following actions, which have also been used with success in previous years:

- The existence of a permanent helpdesk for technical and business issues by telephone, e-mail and online;
- Maintaining and updating online lists of frequently asked questions per programme and action;
- Organisation of several monitoring meetings per action, whenever relevant in the context of project implementation;
- Particular attention will be paid to the need for effective dissemination and exploitation of the results of the supported activities, including the use of communication tools, as well as the Erasmus + Project Results Platform and the European Solidarity Corps. Practical advice on this matter will be provided at the project management meetings.
- AN will implement a programme of on-the-spot visits to beneficiaries in order to monitor the implementation of individual projects;
- The Agency will strictly follow all the steps indicated in the NAs Guide, in particular as regards the organisation of meetings and trainings related to the Training and Evaluation Cycle, DiscoverEU Learning Cycle, etc;
- All actions developed by the National Agency in this regard will scrupulously comply with the Personal Data Protection Regulation, thus guaranteeing their legality and confidentiality.

PART III - PROGRAMME MANAGEMENT

III.1. Budget implementation

III.1.1. National Agency's budget implementation performance

The National Agency's performance on key budget implementation indicators will be assessed at the yearly report stage: budget take-up (commitment rate) for key actions per sector (the target by default is 100%); realisation rate at closure of the Contribution Agreement (as close to 100% as possible).

For Erasmus+ and, if applicable, the European Solidarity Corps: please identify challenges, where expected, and describe the planned mitigating measures to achieve a high performance on the above mentioned indicators.

Budget execution is not a problem in Portugal in the youth field. We have a very low success rate in all actions. However, the realisation rate is very susceptible to external events and depends on the performance of project implementation.

The NA will follow and improve on the practices adopted in recent years and which have proved effective. Firstly, based on the history of each of the actions, the financial allocation for each of the rounds will be based on 'overbooking', since the execution of projects never has a 100% execution.

This measure, together with management control measures, allows for the transfer of funds between actions according to the execution of each one on the date of closure of the Contribution Agreement.

With regard to the new actions, such as DiscoverEU and sport, the national agency will use national and regional partnerships to find the right partners in order to keep ensuring fully and quality implementation of these actions.

In addition, close monitoring of the projects by the 'project owners' makes it possible to avoid any shortcomings in the implementation of the projects and to help the beneficiaries adapt their actions in order to optimise implementation and the financial execution.

In order to ensure that the indicators perform at a high level, the NA has set up various management mechanisms, including

- allocation of funds using 'overbooking' according to the implementation history of the different actions;
- a management system with regular follow-up actions that allow appropriations to be changed between the different rounds by transferring funds between actions.
- financial distribution to actions according to the needs of organisations based on studies and surveys carried out as part of the quality management system;
- close monitoring of implementation through the 'project owners' and, where necessary, adaptation with a view to maximising performance in implementation;
- the AN will provide support to the beneficiaries of the Programs throughout the project's life cycle, from the grant award procedure, through the implementation of the project to the final report and disclosure phase. The support will take the form of guidance, support and advice, as has been the practice in recent years.

III.1.2. Allocation of funds

Where applicable, indicate how the National Agency plans to set up the grant allocation policy following the established rules. In that respect, while granting only quality projects, the National Agency has to allocate funds with a view to respect the initial budgetary allocation.

a) Erasmus+

Table 1 - Key Action 1		
Sector	% of funds allocated to Accredited organisations	% of funds allocated to other projects
School Education		
VET		
Adult Education		
Youth	50,00	50,00

Table 2 - Key Action 2 - Small scale partnerships (KA210) /Selection rounds (%)		
Sector	Round 1 (compulsory for all sectors)	Round 2 (optional for all sectors)
School Education		
VET		
Adult Education		
Youth	50,00	50,00

Table 3 - Key Action 2 - Cooperation partnerships (KA220) /Selection rounds (%)		
Sector	Round 1 (compulsory for all sectors)	Round 2 (optional for all sectors)
Higher Education		
School Education		
VET		
Adult Education		
Youth	100,00	0,00

b) Erasmus+ - Youth

Table 4 - Youth - Key Action 1/Accreditations (KA150) (maximum number of new accreditations that can be approved in the annual call)	
Sector	Round 1
Youth	0,00

Table 5 - Youth - Selection round/Key Action 1 (KA151/152/153/154/155)	
Selection round	Key Action 1 (%)
Round 1	75,00
Round 2 (optional)	0,00
Round 3	25,00

d) Erasmus+ - Sport

Table 8 - Sport (KA182) Key Action 1/Selection Round (% of total budget allocated for sport KA1)		
Sector	Round 1	Round 2 (optional)
Sport	50,00	50,00

e) With reference to tables in points a), b), c) and d) above, please clarify the reasons for proposing these allocation policies for the Erasmus+ programme. In the case of Accreditations in the Education and Training fields (table 5), please briefly explain how the maximum number of new accreditations was established.

As a result of our evaluation of the practices of recent years and the feedback we have received from the programme's stakeholders, we believe that the distribution made between the different rounds corresponds to a fair balance, guaranteeing visibility and quality and, on the other hand, openness to new users and project innovation.

We've decided on a balanced distribution between the 1st and 2nd rounds, believing that this way we're meeting expectations and ensuring that the distribution doesn't decisively affect the success rate of the projects in the different rounds.

Regarding the KA1 selection rounds, the option of the National Agency is to carry out the 1st and 2nd rounds but doesn't carry out the optional selection round. The NA decided to balance the distribution between the two rounds. We believe that this can better meet interested parties' expectations, and, in this way, the National Agency will be able to better respond to applicants' needs.

Our option is to distribute the funds of KA2 Small scale partnerships evenly over the 2 rounds has to do with the policy that has been applied in recent years and a significant change in this distribution may run counter to the expectations and planning of organizations.

Regarding the KA2 Cooperation partnerships the NA option is to hold only a one selection round. This change of distribution of funds is motivated by the low success rate of the action, as well by the level of planning and preparation required, which we believe it fits better in a single annual round.

Regarding the Sport projects the NA option is to distribute the funds evenly over the 2 rounds, following the same funds distribution policy. This decision also considers the typology of projects, small projects with a low budget and and without historic background, which brings some imprevisibility.

f) European Solidarity Corps

Please indicate how the National Agency will distribute the Corps' funds related to the 2025 Call year for the different actions across the various selection rounds.

Table 9 - European Solidarity Corps - Selection rounds		
Selection Round	Volunteering (ESC51) (%)	Solidarity Projects (ESC30) (%)
Round 1	100,00	50,00
Round 2 (optional)	0,00	0,00
Round 3	N/A	50,00

g) With reference to table 9 in point f) above, please clarify the reasons for proposing these allocation policies for the European Solidarity Corps. Please also explain the choices made by the National Agency when it comes to the weighting of the different budget allocation criteria for Volunteering projects as well as how the minimum and the maximum grant was established.

The NA decided to maintain the distribution made in 2024. Our option is to distribute the funds of Solidarity Projects evenly over the 2 rounds has to do with the policy that has been applied in recent years and a significant change in this distribution may run counter to the expectations and planning of organizations. This decision also considers the typology of projects, small projects with a low budget, as well as the type of candidates.

Our option is to hold only a one selection round for Volunteering has to do with the policy that has been applied last year. We believe that this better corresponds to the expectations of the interested parties and in this way the National Agency will be able to better respond to the needs of the candidates.

III.2 Compliance and performance

III.2.1. National Agency's project lifecycle management of Erasmus+ and European Solidarity Corps - compliance and performance assessment

When assessing the National Agency's yearly report and performance, the Commission will analyse progress and results based on data included in the project monitoring dashboard. The Commission will evaluate the compliance of key selection and management procedures taking into account the respect of the deadlines established in the Calendar for the use of funds. In particular, the main indicators on which the National Agency will be requested to report on are:

- % of 1st pre-financing within 30 days of grant agreement signature (measured on the basis of payments processed during the Call year)
- % of final payments processed within 60 days after the final report receipt (measured on the basis of payments processed during the calendar year)
- % of final reports reaching the minimum quality threshold for acceptance without grant reduction (measured on the basis of reports processed during the calendar year)
- % of timely received final beneficiary reports (measured on the basis of reports received during the calendar year)

Please, describe:

- how the National Agency will ensure efficient and timely management of the project lifecycle during the relevant programme year in line with the Calendar for the use of funds,
- the planned measures to ensure compliance with contractual deadlines.

PT NA has a management system in place to ensure that all deadlines in the project life cycle are met and that all rules relating to the relevant mandatory dates in the financial calendar are respected.

Payments were made on time, with a few exceptions due to beneficiaries' failure to provide the necessary documents to allow timely payment, such as proof of bank accounts or documents required by national law to ensure that the beneficiary is not in debt to the State.

The percentage of final reports reaching the minimum quality threshold for acceptance without grant reduction, both for Erasmus + and for European Solidarity Corps, was actually 100% in the last year.

PT NA have coordinators responsible for controlling the different phases of the project life cycle and project owners responsible for accompanying each project and control systems (both IT systems and internal audits) to ensure compliance with all processes.

If the application is approved, the AN will appoint a project owner who will be responsible for ensuring that the coordinator receives the necessary supervision and support to develop its project in the best possible way.

The Project Manager will also be responsible for monitoring deadlines, overseeing implementation and ensuring that the final report is submitted on time. The final report must be evaluated within 45 days, so that the final payment can be made up to 60 days after its submission.

PT NA ensures that the deadlines are monitored through internal control cards, which are reconciled with Epluslink and PMM. As part of the quality management system, the deadlines set out in the Fund's calendar are also monitored through quarterly meetings.

Specifically, the national agency uses the following tools and mechanisms to meet deadlines:

- Internal computerised monitoring system, which warns of missing documents, late receipt of contracts, reports or other important documents;
- Allocation of projects to project owners who are responsible for monitoring each project;
- Introduction of an administrative assistant responsible for checking that all projects are on track, taking into account deadlines;
- Alert system for urgent tasks related to the project lifecycle;
- constant improvements based on the internal auditor's findings regarding possible dysfunctionalities;
- Reinforcement of the National Agency's helpdesk to assist beneficiaries in all phases of projects.

PART IV - TCA and NET

A.IV. Erasmus+ Programme - Training and Cooperation Activities between National Agencies (TCA)

A.IV.1 TCA activities

Training and Cooperation Activities described in the National Agency annual work programme must comply with the provisions of the section 10 of the Guide for National Agencies and work programme specifications.

The TCA multi-annual strategy can be implemented through different types of transnational and national activities in the following areas:

1. Transnational training, support and contact seminars of potential programme participants;
2. Transnational thematic activities linked to the objectives, priority target groups and themes of the programme;
3. Transnational evaluation and analysis of programme results;
4. National activities

The National Agency can:

- take the lead in the planning, implementation and follow-up of TCA activities (section A.IV.3 below)
- send participants to activities organised by other NAs and/or financially contribute to the activities organised by other NAs (section A.IV.4 below)

Furthermore, the National Agency can opt for implementing a series of activities under a common thematic framework and with a long-term perspective (i.e. long-term activities) in order to maximise the achievement of certain objectives of the TCA strategy (section A.IV.2 below).

NOTA BENE: The TCA activities described in the sections below have to be carried out during the period 01/01/2025 - 31/12/2026 and financed from the budget allocated in the 2025 contribution agreement.

A.IV.2 Long-Term activities (if applicable)

a) New Long-term activities (if applicable)

This section should be filled in only by NAs planning to coordinate new Long-Term TCAs.

Please indicate if you plan to start any new Long-term TCA by providing - for each Long-Term TCA coordinated by the National Agency - a short description of the overarching long-term activity, including in particular:

1. Subjects and themes of the Long-Term TCA(s);

2. Link with the objectives of the updated multi-annual TCA strategy, including any applicable policy objective;
3. Specific target group(s) and stakeholders;
4. Type and estimated number of specific activities planned under the Long-Term TCA(s), with particular attention to the specific activities planned for 2025;
5. Monitoring and dissemination of results;
6. Organisational and practical functioning: your role as coordinator of the Long-Term TCA, number of NAs involved, planned duration, etc.
7. Draft estimation of the overall budget required for the implementation of the LTA across years (including estimation of cost for coordination and single activities, as well as expected contributions from other NAs), if available.

N/A

b) Ongoing Long-term activities (if applicable)

This section should be filled in only by NAs coordinating Long-Term TCAs.

Please briefly update on the LTA(s) approved within the previous years' work programmes. In particular, indicate if there are any relevant changes in the LTA(s), for example in terms of partners, duration; what milestones are planned to be achieved in 2025; what and how many single activities the NA envisages to finance from the 2025 contribution agreement funds.

N/A

c) Involvement in the ongoing Long-term activities coordinated by other NAs (if applicable)

This section should be filled in if the NA is involved in LTAs coordinated by other NAs.

The NA can organise single activities in the framework of LTAs coordinated by other NAs or can financially contribute to i) the functioning of a Long-Term TCA or ii) the organisational cost of single activities in the framework of the LTA and organised by another National Agency.

Please briefly mention in which LTAs the NA is involved through the mean of financial contribution or as an organiser of single activities. Please briefly describe the single activities planned in this context.

Please specify the estimated number of:

- single activities you will organise under LTA(s) coordinated by other NA(s);
- LTAs and/or single activities under LTAs organised by other NA(s) to which you plan to financially contribute.

The PT National Agency is involved in several LTAs linked with the overall strategy, topics and objectives mentioned under Multi-Annual Work Programme and with the overall strategy, objectives, priorities, topics and target groups of the E+ programme in general and TCA in particular. PT NA have an active role on the following LTAs: Digital Youth Work, Mental Health and Wellbeing, RAY, SNAC Strengthening youth work in Europe by supporting the implementation of the European Youth Work Agenda, European Academy on Youth Work, Long Term TCA on Sport, Democracy Reloading, SP on Inclusion & Diversity and Europe Goes Local.

PT NA is also part of cooperation on the frame of LTAs related with network TCAs (namely The Power of Non-Formal Education, overseas and outermost regions), different strategies (namely ETS) and networks (namely south network cooperation).

The involvement of the NA is the contribution to the content, objectives, outputs and achievements of the partnerships, financial contribution, sending participants and organisation/hosting of single transnational and national activities. These national activities will have a European added assured through the link with the SNACS (and other Long-Term projects and activities) strategies and connected objectives, but also through the link with the overall European priorities and topics for the Youth sector and Erasmus+. On this frame PT NA is also enrolled in different research's, processes and also in the production, adaptation, creation and co-creation of different results and outputs. These activities intend to support and improve the qualitative implementation of the programme, it's projects and activities and also to make it more strategic by building closer links with relevant elements of policy development at European and national levels. Some of the activities may be implemented in synergy with NET, in the cases where common objectives and target groups are tackle.

PT NA estimate to organize 10 single activities under LTA(s) coordinated by other NA(s) and to contribute financially to 11 activities.

We counted the activities / national process linked with SNACs and Long-Term projects / activities as 1 activity.

A.IV.3 Activities organised by the National Agency

a) Overview

Please provide an overview of the activities the National Agency plans to organise, by filling in the table below. Please use numbering to distinguish each activity in each column. The table should cover only the activities which are not linked to the LTAs.

In particular, in the column **short description of the activity**, the National Agency should specify:

1. how the activities fit into the overall TCA strategy as described in the updated multiannual work programme;
2. main topics and the aim of envisaged activities; where possible, the information should be organised per sector and presented in the form of bullet points.
3. **for national activities:** what is the European added value of the activities and whether these are linked to transnational activities or they are self-standing activities.

4. in the case of activities in **synergy with NET**, how they contribute to both programmes.

ii. Youth			
Type	Estimated number of single activities	Short description of the activities	Expected results
a. Transnational thematic activities, training, support and contact seminars	5	PTNA plans to organize different hosting activities linked with the overall strategy, topics and objectives mentioned in the Multi-Annual WP, following the same approach of previous years, aiming also a long term impact of the TCA activities in the quality of Erasmus+ projects and activities and in the recognition and quality of youth work. This activities will fit in the general TCA strategy as they have as objectives: - support the development of competences of youth workers, organisations and their representatives, trainers and project managers in the youth sector, beneficiaries, potential beneficiaries and other programme target groups; - increase the capacity of organisations, fostering partnership/network building and supporting the exchange of experiences	The general expected results are participants competences development, increase the knowledge about the Programme in general (Actions, topics, priorities), increase the quality of projects and activities, and organizations competences and capacity building, promote cooperation and enlarge the international scope of the organizations, promote exchange of experiences and best practices, improve the quality in youth work, foster the creation of networks, partnership and tools to be used in the youth sector, promoting the equal involvement of participants and young people in the access to the programme, participation and decision-making, increasing the quality of projects, activities and outputs, explore the link between competences, skills and job market and other results to be defined

		and good practices. - increase the quality of applications and projects and work done by the organisations. This objectives will be implemented through the following actions: transnational trainings, support and contact seminars, study visits, Labs and transnational thematic activities linked to the objectives, priority target groups and themes of the programme, supporting the impact of Non-Formal Education in the empowerment of young people, implementing Youth Work Agenda topics, promoting European values and Youth Goals, connecting EU with Youth, strengthen democracy through the development of democratic participation of young people in decision making and active citizenship, support youth work quality and it recognition in general and youth work at municipal level and in southern countries, in particular. These actions will also focus on promotion of the ETS competence models, for	in agreement with the preparation, implementation and follow-up planning of the activities. The TCA is also an important instrument to improve the implementation of the programme in terms of correcting eventual faults in addressing urgent necessities of our target-groups and to maximise it impact and increase the quality of projects and activities but also the added value of participation in the programme.
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		trainers and for youth workers and in the recognition of learning outcomes. Overview: The Power of Non-Formal Education; Study Visit linked with youth work at municipal level; activity aiming to provide creative and digital tools to empower Youth Workers; activity linked with youth work quality at EU level in general and with youth work in southern countries, in particular and activity aiming to foster inclusivity within youth work and across society. PTNA will implement single activities in the frame of TCA strategy but will also be involved in different long-term activities, linked with it. Some of the activities will be implemented in synergy with NET, in the cases where common objectives and target groups are tackled.	
b. Transnational evaluation and analysis	1	PTNA plans to organize RAY processes and activities linked with the overall strategy, topics and objectives mentioned in the Multi-Annual WP and following an	The expected results are report(s) with the main conclusions, survey(s) and other evidenced-based analysis of programme results, tools to measure the quality of trainings and

		interdisciplinary approach with a combination of quantitative and qualitative instruments, involving different groups, such as researchers, project participants, project leaders, key staff of beneficiary organisations, NA Staff, organisations and networks, focus groups and stakeholders involved in UE Programmes on the Youth field. PT NA is enrolled in the following RAY projects/actions: RAY COMP, RAY DIGI, RAY MON & RAY OPEN. Some of the RAY projects, activities and processes will be implemented in synergy with NET, as common objectives and target groups are tackled. These actions planned on transnational evaluation and analysis have as main objective: - to assess and monitor the effective implementation and impact of the Programme (their projects and activities) in general and TCA in particular;	other activities, enlarge strong partnerships and also create ROI, strengthen of social economy and increase the recognition of outcomes and skills as result of the participation in the programme. Other results to be defined in agreement with the preparation, implementation, and follow-up planning of the activities. With these activities will also have a clear vision of the implementation and impact of TCA/NET and the Programmes.
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		- to contribute to increase the quality of actual and future Youth Programmes, actions and projects; - to foster the recognition of outcomes and skills as result of the participation in the programme; - to support the creation of ROI (return on investment). - to explore educational approaches to competence development and capacity building in the context of the European youth programmes and their suitability to strengthen the diversity, quality and impact of youth work across Europe for the development of the necessary learning and training opportunities; - to explore dimensions of digitalisation, document the progress of digitalisation in the European youth programmes, and develop recommendations to strengthen and support digital dimensions in youth work. This will be done through the mentioned different	
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		RAY projects (connected studies, surveys, activities, processes and outcomes), needs collections, case studies, tools and activities for impact assessment, follow-up, promotion and dissemination. The objective is also to assess the impact of participation in TCA activities and implement national activities and steps linked with RAY network and other partnerships, part of the overall transnational projects. PT NA strategy was built on a solid foundation in the direction of a sustainable performance, as RAY projects have an important key role in present and shaping the future of European Youth Programmes. Given the economic and societal challenges that Europe is facing, it is essential to maximize effectiveness of this Programmes, to deliver tangible results and impacts on youth field and to better communicate them, having in account that today's young people	
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		are the responsible for the future of European Project.	
c. National activities	4	PTNA plans to organize activities linked with the overall strategy, topics and objectives mentioned in the Multi-Annual WP, following the same approach of previous years aiming also a long term impact of the TCA activities in the quality of Erasmus+ programme implementation, its projects and activities and in the recognition and quality of youth work, both at national and European levels. The European added value of the national activities' PT NA intends to implement will be assured through the links with the long-term strategy and connected objectives, but also through the link with different European topics and events. The national activities to be implemented on the frame TCA will fit the overall strategy as they have as objectives: - support the development of competences of youth	The expected results are: participants and organisations competences development, increase the knowledge about the Programme in general (Actions, topics, priorities), increase the number and quality of projects and activities and organizations capacity building, promote cooperation and enlarge the international scope of the organizations, promote exchange of experiences and best practices, improve the quality in youth work, foster the creation of networks, partnership and tools to be used in the youth sector, promoting the equal involvement of participants and young people in the access to the programme, participation and decision-making, increasing the quality of projects, activities and outputs and other results to be defined in agreement with the preparation, implementation and follow-up planning of the activities.

		workers, organisations and their representatives, trainers and project managers in the youth sector, beneficiaries, potential beneficiaries and other programme target groups; - increase the capacity of organisations, fostering partnership/network building and supporting the exchange of experiences and good practices; - increase the quality of applications and projects and work done by the organisations; - building closer links with relevant elements of policy development at European and national level. This objectives will be implemented through the following actions: training and support seminars, Labs, roadshow and thematic activities linked to the objectives, priority target groups and themes of the programme, supporting the European youth goals and European values, European Youth Week, EYE-European Youth Event, the implementation of Youth	
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		Work Agenda topics, connecting EU with Youth, support youth work quality and fostering the promotion of the ETS competence models, for trainers and for youth workers and in the recognition of learning outcomes. These actions will also support the implementation and impact of European partnerships, SNACs and other Long-Term projects/activities. Overview: European Youth Week activity(s) and events; Labs aiming to increase the quality of applications and projects and work done by the organisations and to increase the capacity of organisations; activity aiming to build building closer links with relevant elements of policy development at European and national level, supporting the European Youth Work Agenda, Youth goals and European values. PTNA will implement single activities in the frame of TCA strategy but	
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		will also be involved in different long-term activities, linked with it. Some of the activities will be implemented in synergy with NET, in the cases where common objectives and target groups are tackled.	
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iii. Sport			
Type	Estimated number of single activities	Short description of the activities	Expected results
a. Transnational thematic activities, training, support and contact seminars	1	PTNA plans to organize 1 activity linked with the overall strategy, topics and objectives mentioned in the Multi-Annual WP and with the overall strategy, objectives, priorities, topics, and target groups of the programme in general and TCA in particular, with focus on Sports. This activity may be implemented in synergy with other areas of TCA and NET, in the cases where common objectives and target groups are tackled. As complement to the general strategy, this activity will support development of competences, capacity and partnership/network	- participants competences development, increase the knowledge about the Programme in general and Sports area in particular; - increase quality of Spotts projects and activities; - development of organizations competences and capacity building, promote cooperation and enlarge the international scope of the organizations; - exchange of experiences and best practices; - improve the quality of Sports youth work; - foster the creation of networks and tools on the topic of sports.

		building, training of potential applicants, beneficiaries, organizations working with young people, in view of ensure/increase the projects/activities quality, on the area of Sports. This TCA on Sports will also promote exchange of experiences and best practices, increase the quality of projects and work done by the organisations.	
b. Transnational evaluation and analysis	0	N/A	N/A
c. National activities	0	N/A	N/A

A.IV.4 Activities organised by other NAs/SALTOS

a) Overview

If the National Agency plans to send its participants to - and/or provide a financial contribution to the organisational costs of - TCA activities organised by other National Agencies or SALTOS, please briefly outline:

1. how the activities fit into the overall TCA strategy as described in the updated multiannual work programme;
2. main topics and the aim of the identified activities; where possible, the information should be organised per sector and in the form of bullet points;
3. the sectors concerned;
4. estimated number of activities to which the NA plans to send participants and to which the NA plans to financially contribute;

The information should relate only to the activities which are not linked to the LTAs.

The approach of PTNA for activities organized by other NAs or SALTOS is in line with overall strategy, topics and objectives mentioned in the Multi-Annual WP, following the same approach previous years and with the

overall strategy, objectives, priorities, topics, and target groups of the programme in general and TCA in particular, in order to foster the qualitative implementation of the Programme, its projects and activities and support transnational cooperation and capacity building.

In terms of themes and events, the focus will be in the same topics, objectives and priorities of the overall strategy workplan. However as complement we can specify some of the topics:

- E+ Program, their Actions, projects and activities
- Non-Formal and Informal Education
- Volunteering and Solidarity
- Inclusion, Diversity and Social development, Intercultural Dialogue and Gender Equality
- Active Citizenship, Participation, Dialogue between young people and policy makers
- Employment and Entrepreneurship; Innovation and Creativity
- Youth Work quality and recognition, Youth Policies, European Youth Work Agenda, EU Youth Strategy, Youth Goals
- Recognition, Validation and Certification of Competencies, NFE Learning
- Development of competences
- European Training Strategy and ETS Competence Models
- Sustainable Development, Environment, Sports, Healthy Lifestyles
- Mental Health and Well-Being
- Digital Tools and Digital Youth Work
- Development and building of partnerships
- Overseas and outermost regions
- Tools and resources on youth work, education, training and sports

The target group for sending TCA activities is the same of all the strategy designed to Portugal: practitioners, potential applicants and beneficiaries of the programme, trainers, youth workers, municipal youth workers, youth leaders, decision makers, youth policy makers, project managers, other target groups of the programme and professionals of organisations actives on the field, stakeholders and multipliers and researchers, with a particular focus on reaching out to newcomers and participants with fewer opportunities.

This links to the NA's overall objectives for TCA in the way PT NA tried to develop a strong, strategic and innovative plan of activities with focus on supporting the quantitative and qualitative implementation of Erasmus + for the youth sector, its different Key Actions and activities, priorities, objectives and targets groups thought the hosting of national and transnational activities and the sending of several Portuguese participants, promoting the added value of involvement and participation in this kind of activities.

The selection will be made in agreement with the Call guidelines, activities and projects target groups, organizers instructions and concrete criteria's, using the available platforms or other tools provided.

This approach aims to have a clear impact on participants competences development, organizations capacity building, cooperation and international scope, improve the quality in youth work, foster the creation of network, partnership and tools to be used in the youth sector, promoting the equal involvement of participants and young people in the access to the programme, participation and decision-making, increasing the quality of projects, activities and outputs.

All the strategy regarding TCA, also in sending, partnerships, cooperation and financial contributions was planned in the direction of an high-level performance of TCA and the Programme.

PT NA plans to send participants to an estimated number of 40 activities and plans to financially contribute to 6 different activities.

B.IV European Solidarity Corps - Networking Activities (NET)

B.IV.1 NETs Activities

Networking Activities described in the National Agency annual work programme must comply with the provisions of the section 10 of the Guide for National Agencies and work programme specifications.

The National Agency's multi-annual strategy for Networking Activities can be implemented through different types of transnational and national activities in the following areas:

1. Training, support, and contact seminars of potential organisations and participants;
2. Thematic activities to raise awareness and exchange of practices linked to objectives, priority target groups and themes of the programme;
3. Establishment and implementation of community building networks, alumni network and post-placement guidance and support;
4. Evaluation and analysis of results and impact of the programme.

The National Agency can:

- take the lead in the planning, implementation and follow up of Networking Activities (section B.IV.3 below),
- send participants to activities organised by other NAs and/or financially contribute to the activities organised by other NAs (section B.IV.4 below).

Furthermore, the National Agency can opt for implementing a series of activities under a common thematic framework and with a long-term perspective (i.e. long-term activities) in order to maximise the achievement of certain objectives of the NET strategy (section B.IV.2 below).

NOTA BENE: The Networking Activities described in the sections below have to be carried out during the period 01/01/2025 - 31/12/2026 and financed from the budget allocated in the 2025 contribution agreement.

B.IV.2 Long-Term Networking Activities (if applicable)

a) New Long-term activities (if applicable)

This section should be filled in only by NAs planning to coordinate new Long-Term Networking Activities.

Please indicate if you plan to start any new Long-Term NET by providing - for each Long-Term NET coordinated by the National Agency - a short description of Long-Term activity, including in particular:

1. Subjects and themes of the Long-Term NET(s);
2. Link with the objectives of the updated multi-annual NET strategy, including any applicable policy objective;
3. Specific target group(s) and stakeholders;
4. Type and estimated number of single activities planned under the Long-Term NET(s), with particular attention to the specific activities planned for 2025;
5. Monitoring and dissemination of results;
6. Organisational and practical functioning: your role as coordinator of the Long-Term NET, number of NAs involved, planned duration, etc.
7. Draft estimation of the overall budget required for the implementation of the Long-Term NET across years (including estimation of cost for coordination and single activities, as well as expected contributions from other NAs), if available.

N/A

b) Ongoing Long-term activities (if applicable)

This section should be filled in only by NAs coordinating Long-Term Networking Activities.

Please briefly update on the Long-Term NET(s) approved within the previous years' work programmes. In particular, indicate if there are any relevant changes in the Long-Term NET(s), for example in terms of partners, duration; what milestones are planned to be achieved in 2025; what and how many single activities the NA envisages to finance from the 2025 contribution agreement funds.

N/A

c) Involvement in the ongoing Long-term NET(s) coordinated by other NAs (if applicable)

This section should be filled in if your NA is involved in the LTA(s) coordinated by other NAs.

The NA can organise single activities in the framework of LTAs coordinated by other NAs or can financially contribute to i) the functioning of a Long-Term NET or ii) the organisational cost of single activities in the framework of the LTA and organised by another National Agency.

Please briefly mention in which Long-term NET(s) your NA is involved through the mean of financial contribution

or as an organiser of single activities. Please briefly describe the single activities planned in this context.

Please specify the estimated number of:

- single activities you will organise under LTA(s) coordinated by other NA(s);
- LTAs and/or single activities under LTAs organised by other NA(s) to which you plan to financially contribute.

The PT National Agency is involved in several LTAs linked with the overall strategy, topics and objectives mentioned under Multi-Annual Work Programme and also with the overall strategy, objectives, priorities, topics and target groups of the European Solidarity Corps programme in general and NET in particular. PT NA have an active role on the following LTAs: Digital Youth Work, Mental Health and Wellbeing, RAY, SNAC Strengthening youth work in Europe by supporting the implementation of the European Youth Work Agenda, European Academy on Youth Work, Long Term Cooperation on Sports, Democracy Reloading, SP on Inclusion & Diversity, Europe Goes Local and European Youth Voice Through European digital radio. PT NA is also part of cooperations on the frame of LTAs related with network NETs (namely overseas and outermost regions), different strategies (namely ETS) and networks (namely south network cooperation). The involvement of the NA is the contribution to the content, objectives, outputs and achievements of the partnerships, financial contribution, sending participants and organisation/hosting of single transnational and national activities. These national activities will have a European added assured through the link with the SNACS (and other Long-Term projects and activities) strategies and connected objectives, but also through the link with the overall European priorities and topics for the Youth sector and European Solidarity Corps. On this frame PT NA is also enrolled in different processes and also in the production, adaptation, creation and co-creation of different processes, results and outputs. These activities intend to support and improve the qualitative implementation of the programme, it's projects and activities and also to make it more strategic by building closer links with relevant elements of policy development at European and national level. Some of the activity may be implemented in synergy with TCA, in the cases where common objectives and target groups are tackle. PT NA estimate to organize 2 single activities under LTA(s) coordinated by other NA(s) and to contribute financially to 3 activities.

We counted the activities / national process linked with SNACs and Long-Term projects / activities as 1 activity.

B.IV.3 Activities organised by the National Agency

a) Overview

Please provide an overview of the Networking Activities the National Agency plans to organise, by filling in the table below. The table should cover only the activities which are not linked to the Long-Term NET(s).

In the case of **activities in synergy with TCA**, please indicate in the column 'Short description of the activities' how they contribute to both programmes.

Type	Estimated number of	Short description of the	Expected results
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	single activities	activities	
a. Transnational thematic activities, training, support and contact seminars, community building and alumni networks	2	PTNA plans to organize activities linked with the overall strategy, topics and objectives mentioned in the Multi-Annual WP, following the same approach of previous years and with the overall strategy, objectives, priorities, topics, and target groups of the ESC programme in general and NET in particular. Some of the activity may be implemented in synergy with TCA, in the cases where common objectives and target groups are tackle. As complement to the general NET strategy, this activities will support development of competences, capacity building, partnership/network building, and training of potential applicants and beneficiaries, organizations working with young people with fewer opportunities, bringing newcomers to the programme in view of ensure/increase the projects and activities quality. NET will also promote	The expected results are participants competences development, increase the knowledge about the Programme in general (Actions, topics, priorities), the quality of projects and activities and organizations capacity building, promote cooperation and enlarge the international scope of the organizations, promote exchange of experiences and best practices, improve the quality in youth work, foster the creation of networks, partnership and tools to be used in the youth sector, promoting the equal involvement of participants and young people in the access to the programme, participation and decision-making, increasing the quality of projects, activities, promoting involvement and impact and involvement of communities, and outputs and other results to be defined in agreement with the preparation, implementation and follow-up planning of the activities.

exchange of experiences and best practices, increase the quality of projects and work done by the organisations.

PT NA will implement single activities in the frame of NET strategy but will also be involved in different SNACS and long-term activities, linked with it. The activities will focus on train the organizations on the frame of the programme, digital youth work, sustainable development, environment, mental health and wellbeing, overseas and outermost regions, social innovation, employ and social entrepreneurship, training of trainers, newcomers and other target groups of the Programme, network training and activities, to explore the impact of Non-Formal Education and the Volunteering and Solidarity projects in the empowerment of organizations and young people, to promote inclusion and diversity, Solidarity and other ESC Values, implementing the Youth Work Agenda topics, to strengthen

		democracy, the youth work quality in general and the youth work at municipal level, in particular. The activities proposed for the TCA/NET will also focus their attention in promotion of the ETS competence models, in the and also explore what the community impact on ESC projects means and how the community could be engaged. The transnational activities PT NA intends to implement will fit into the above-mentioned topics and in the Multi-Annual WP strategy.	
b. Transnational evaluation and analysis	1	PT NA plans to organise activities linked with the overall strategy, topics and objectives mentioned in the Multi-Annual WP, following the same approach of previous years and with the overall strategy, objectives, priorities, topics, and target groups of the programme in general and NET in particular. As complement to the general NET strategy, in this topic PT NA are involved in different cooperation's aiming to assess and monitor the	The expected results are reports with the main conclusions, surveys and other evidenced-based analysis of programme results, tools to measure the quality of trainings and other activities, enlarge strong partnerships and also create ROI, strengthen of social economy and increase the recognition of outcomes and skills as result of the participation in the programme. Other results to be defined in agreement with the preparation,

		effective implementation and impact of the Programme (their projects and activities) in general and NET in particular: on ESC PT is involved in one RAY project (connected studies, surveys activities and outcomes), needs collections, tools and activities for impact assessment. PT NA intends to assess the impact of participation in NET activities. On this frame activities may be implemented in synergy with NET, as common objectives and target groups are tackled. The NET Plan was built on a solid foundation in the direction of a sustainable performance, toward to have a evidenced-based analysis of programme results, through measurable tools of follow up, impact, promotion and dissemination. PT NA wants to measure the quality of trainings and activities, enlarge strong partnerships and also create ROI (return on investment). The NET aims strengthen of social economy and increase the recognition of outcomes	implementation, and follow-up planning of the activities. With these activities will also have a clear vision of the implementation and impact of NET and the Programme.
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		and skills as result of the participation in the programme. This recognition of outcomes and skills can also be linked relevance of this skills to the job marked, employ and entrepreneurship.	
c. National activities	2	PTNA plans to organize activities linked with the overall strategy, topics and objectives mentioned in the Multi-Annual WP, following the same approach of previous years and with the overall strategy, objectives, priorities, topics, and target groups of the ESC programme in general and NET in particular. Some of the activity may be implemented in synergy with TCA, in the cases where common objectives and target groups are tackle. The European added value of the national activities' PT NA intends to implement will be assure through the link with that strategy and connected objectives, but also through the link with different European topics and events (such as European youth goals,	The expected results are participants and organisations competences development, increase the knowledge about the Programme in general (Actions, topics, priorities, target groups), quality of projects and activities and organizations capacity building, promote cooperation and enlarge the international scope of the organizations, promote exchange of experiences and best practices, improve the quality in youth work, foster the creation of networks, partnership and tools to be used in the youth sector, inspiring creativity and innovation, promoting the equal involvement of participants and young people in the access to the programme, participation and decision-making, increasing the quality of

		European Year of Youth, European Youth Week, EYE-European Youth Event,) and also with European partnerships, SNACs and other Long-Term projects/activities, the overall European priorities and topics for the Youth sector and ESC. This national activities intends to support and improve the qualitative implementation of the programme and to make it more strategic by building closer links with relevant elements of policy development (at national and European level), with special focus on Inclusion and Diversity, Employ and Entrepreneurship, Solidarity, Volunteering, Youth work, Competence Models, Youth Goals and ESC and Youth Values. Intends also to promote de development of competences of participants, partnership building, train for the new Programme, Call newcomers, involve organizations working with young people with fewer opportunities and exchange of practices.	projects, activities, promoting involvement and impact of communities and it involvement, and outputs and other results to de defined in agreement with the preparation, implementation and follow-up planning of the activities.
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		The national activities and projects will be linked with the general objectives, specific themes and features of the new Programme youth sector, and the specific aim and objectives defined by PT NA taking into account the context of the country, the identified need his participants and potential applicants. Some of the activity may be implemented in synergy with TCA, in the cases where common objectives and target groups are tackled. The national activities PT NA intends to implement will fit into the above rational and the Multi-Annual WP TCA strategy and topics.	
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Reminder: the funds allocated to the Networking Activities cannot be used for the national activities and events organised by the National Agencies supporting the implementation of the programme at national level (part II of the NA work programme), which should be covered through the contribution to management costs.

B.IV.4 Activities organised by other NAs

a) Overview

If the National Agency plans to send its participants to - and/or provide a financial contribution to the organisational costs of - Networking Activities organised by other NAs or SALTOS, please briefly outline:

1. main topics and the aim of the identified activities and explain how they fit into the multi-annual NET strategy defined in the updated multi-annual work programme;

2. estimated number of activities to which the NA plans to send participants and to which the NA plans to financially contribute;

The information should relate only to the activities which are not linked to the LTAs.

The approach is in line with overall strategy, topics and objectives mentioned in the Multi-Annual WP and the overall strategy, objectives, priorities, topics, and target groups of the programme and NET, to foster the qualitative implementation of the ESC. We can specify some topics:

- ESC Program, its Actions, projects, and activities; Non-Formal and Informal Education and Learning
- Volunteering and Solidarity; Community Impact
- Inclusion, Diversity, Intercultural Dialogue, Gender Equality, Human Rights, Social development
- Active Citizenship, Participation, Dialogue between young people and policy makers
- Employment, Entrepreneurship; Innovation, Creativity
- Youth Work quality and recognition, Youth Policies, EU Youth Strategy, European Youth Work Agenda, Youth Goals
- Recognition, Validation and Certification of Competencies
- European Training Strategy and ETS Competence Models
- Sustainable Development, Environment, Sports, Healthy Lifestyles
- Mental Health and Well-Being
- Digital Tools and Digital Youth Work
- Development and building of partnerships
- Overseas and outermost regions
- Tools and resources on youth work, education, training and sports

The target group: practitioners, potential applicants and beneficiaries of the programme, trainers, youth workers, municipal youth workers, youth leaders, decision makers, youth policy makers, project managers, other target groups of the programme and professionals of organisations active on the field, stakeholders, multipliers, researchers and other ESC actors, with a particular focus on reaching out to newcomers and participants with fewer opportunities.

This links to the NA's overall objectives for NET in the way PT NA tried to develop a strong, strategic, and innovative plan with focus on supporting the quantitative and qualitative implementation of ESC through the hosting of national and transnational activities and the sending of participants, promoting the added value of involvement and participation in this kind of activities. The selection will be made in agreement with the Call guidelines, activities, projects target groups, organizers instructions and concrete criteria's, using the available platforms or other tools provided. This approach aims to have a clear impact on participants' competences development, organizations capacity building, cooperation, international scope, quality of youth work, creation of network and tools, promoting the equal involvement of participants and young people in the access to the programme, participation, decision-making, increasing quality of projects, activities and outputs.

PT NA plans to send participants to an estimated number of 20 activities and plans to financially contribute to 4 different activities.

PART V - SUPPORT AND NETWORK FUNCTIONS

The EU contribution to networks, i.e. national VET team, Eurodesk Centre and SALTO Resource Centre follows a lump sum funding model. The lump sum approach focuses on activities and results rather than on cost categories and their eligibility. The NA shall request from the Commission the amount needed to cover the costs of all the planned network activities, based on real needs and on objectives. The Commission will pay the requested EU contribution per network in the form of a lump sum and this /these amount(s) will be indicated in the contribution agreement under the EU contribution to the networks. Taking into account the ceiling established in the Commission's Annual Work Programme for Erasmus+ and the European Solidarity Corps, the NA can request the needed amount, taking into account the matching of the national co-financing.

During the implementation period, the NA may adjust the activities planned within each work package without requesting any prior Commission's approval. As a general rule, increasing the EU contribution allocated to a work package is allowed provided this is reflected by a proportional decrease of the amount allocated to another work package. In case of major changes affecting the overall objective and expected outputs of a work package, the NA is recommended to consult the Commission to agree on the proposed modifications.

It is not allowed to increase the total EU contribution after the Commission's approval of the NA work programme.

In all the cases, when non-substantial changes occur to the activity plan approved in the context of the NA work programme, explanations have to be provided in the NA's yearly report.

The NA will be requested to declare in its yearly report the level of implementation of each work package and of the total allocated EU contribution for the networks by providing a self-assessment reflecting the objectives and the qualitative and quantitative indicators established in the activity plan (Tables 1 'Activities' and 2 'Budget Summary').

The assessment of each work package will be performed by the Commission on the basis of a total score of 100 points and applicable criteria.

If the implementation of one or more work package is not completed, partially completed or assessed as unsatisfactory, appropriate reductions of the total amount allocated to the relevant work package may be applied as follows:

- 10% if the work package scores at least 50 points and below 60 points;
- 25% if the work package scores at least 40 points and below 50 points;
- 50% if the work package scores at least 30 points and below 40 points;
- 75% if the work package scores at least 20 and below 30 points.
- 100% if the work package scores below 20 points

V.2 EURODESK - Annual Activity planning

To be completed by the NAs in charge of the youth sector

Please describe the activities planned by the national Eurodesk centre within each work package in the calendar year 2025, for which the National Agency is requesting an EU contribution.

In view of reporting requirements at yearly report stage, we recommend the National Agency should pay particular attention to the establishment of its activity plan, by ensuring that:

- activities, target groups and intended results are clearly linked to each other and presented in a coherent way;
- expected outputs/results are clear, realistic and measurable/quantifiable.

Table 1 - Activities				
Work packages	Description of the activities <i>Please explain the objective of each work package and include a short description of the planned activities specifying, in particular, types and topics. Please also mention quantitative information about the activities (e.g. expected number of meetings, number of participants, etc). The activities should be linked with the budget summary</i>	Target group	Expected outputs/results - <i>Explain how you will demonstrate that you have achieved the objectives of each work package. Please quantify the expected outputs/results.</i>	Indicative calendar <i>(month or quarter of the year), place, country (if applicable)</i>
Work package 1 • Seminars/conferences	The main objectives of the WP are: 1 - To ensure that Eurodesk Portugal is present at key national and regional youth events, while also ensuring its	Universities, Schools, Youth Organizations, Eurodesk Multipliers, municipalities and	This WP is mainly related to presential events. We can build 3 main KPI's: 1 – Presence in, at	Permanent and national wide

	presence and mission throughout the country, as well as promote and participate in Time to Move flagship campaign 2 - To ensure formal compliance with the requirement to participate in and contribute to national and international Eurodesk meetings, promoting the continuous improvement of the network. 3 - Eurodesk Portugal responds to EYP requests and participates in content management and production to update the EYP.	national coordinators	least, 60 events, seminars, conferences, youth fairs or related events reaching at least 3000 participants 2 - Participation in the 2 international annual meetings and general assemblies of Eurodesk Network and Promotion of, at least, 2 national network meetings 3 – It will mention the EYP during its activities, events and publications, and write and maintain quality content (national pages, 8 events and 3 stories). Answer enquiries through the portal's 'Ask a Question' service and assist the European Commission in the management, monitoring, and moderation of online forums if necessary.	
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Work package 2 • Social media/digital activities	This WP must ensure that: 1 - Eurodesk Portugal responds to EYP requests and participates in content management and production to update the EYP; 2 - Eurodesk Portugal can carry out targeted online campaigns on social media (Facebook, Instagram and newsletter) with information about: - The European Youth Portal - European Year of Youth and its legacy - The mobility opportunities for young people - The Time to Move campaign - The European Youth Week &/or the European Youth Event, if applicable - DiscoverEU - Erasmus+ and ESC grant opportunities 3 - Produce and disseminate at least 3 publications: .1 - EUreka: Where to find opportunities and information; .2 - The Eurodesk network	Young people, organizations, Partners and Media	1- Develop at least 3 Eurodesk Sessions 2 - Promote at least 30 events reaching, at least 2500 persons 3 – Produce a monthly newsletter to the National Media and Eurodesk Publications: Euro-participation, Euro-Volunteering, Euro-working and Time to Mind;	Permanent and national wide
Work package 3 • Other	1 - National Roadshow on the opportunities of the programmes; 2 - Cooperation with other organisations such as Eures and Europe Direct Network, IPDJ and other national stakeholders 3 – Liaison with national and regional media (TV, radio and newspapers). 2 -	Young people, organizations, Partners and Media	Develop at least 20 National Roadshow actions, involving at least 4000 participants, cooperating with other national organisations and with national promotion.	Permanent and national wide

	Cooperation with the European Parliament and in organising activities to promote European values among young people and activities.			
Coordination and monitoring - Optional	N/A	N/A	N/A	N/A

Table 2 - Budget summary				
Work packages	Number of activities	Please explain how you determined the amount corresponding to each work package	Estimated cost of each work package (including co-financing) (€) (max. 7 digits followed by EUR)	EU contribution amount* (€) (max. 7 digits followed by EUR)
Work package 1	72	The track record of the past years activities allow us to have a clear vision on the needs to deliver each one of the activities The track record of the past years activities allow us to have a clear vision on the needs to deliver each one of the activities	51445,00 EUR	30867,00 EUR
Work package 2	48	The track record of the past years activities allow us to have a clear vision on the needs to deliver each one of the activities	54445,00 EUR	32667,00 EUR
Work package 3	72	The track record of the past years activities allow us to have a clear	45445,00 EUR	27267,00 EUR

		vision on the needs to deliver each one of the activities		
Sub-total	192		151335,00 EUR	90801,00 EUR
Coordination and monitoring - Optional (max. 20% of the of the sub-total of other work packages)	0	N/A	0,00 EUR	0,00 EUR
Total	192		151335,00 EUR	90801,00 EUR

Maximum EU contribution amount* :	
- Eurodesk: max. 60% of the total amount	
EU Co-financing rate (%):	60,00